

# SYLLABUS POSTGRADUATE UNIVERSITY DOCTORAL STUDY "MANAGEMENT OF SUSTAINABLE DEVELOPMENT"

Basic description					
Course coordinator	Dora Smolčić Jurdana, Ph.D., Full Professor	Dora Smolčić Jurdana, Ph.D., Full Professor			
Course title	ECONOMICS AND POLITICS OF SUSTAINABLE	ECONOMICS AND POLITICS OF SUSTAINABLE DEVELOPMENT			
Study programme	Postgraduate university doctoral study "Mana development"	Postgraduate university doctoral study "Management of sustainable development"			
Course status	Obligatory, foundation course				
Year	1	1			
ECTS credits and	ECTS student 's workload coefficient 5				
teaching	Number of hours (L+E+S)	15 (10+0+5)			

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1. COURSE DESCRIPTION	)N	
1.1. Course objective	s	
practical basics of environing approach of growth and dev	mental economics and management	rainable development, the adoption of theoretical and of natural resources. Adopting an interdisciplinary ermination of sustainable development. Observing the
1.2. Course enrolmer	nt requirements	
-		
1.3. Expected course	learning outcomes	
development politics. Spec growth and the environme	ial attention will be focused on fun ntal quality, as well as the impacts on nts will get acquainted with the overal	nding of the concepts of economics and sustainable idamental problems, the mutual effect of economic of environmental protection policies on the economic of economic and environmental tools that are available
1.4. Course content		
sustainable development fundamental driving force of the country, environmental knowledge management in century, scientific – theore	<ul> <li>challenge of civilization, indicated of sustainable development, ecological sustainable economy – from theory terms of sustainable development, retical basics of environmental economics.</li> </ul>	ronmental pollution and sustainable development, ors of sustainability, environmental politics as the systems as a prerequisite for life and development in to practice, systems and environmental management, management of sustainable development for the 21 <sup>st</sup> amy, management of renewable and non-renewable onmental protection politics (tools, financing and
1.5. Teaching methods	<ul> <li>☐ lectures</li> <li>☐ seminars and workshops</li> <li>☐ exercises</li> <li>☐ long distance education</li> <li>☐ fieldwork</li> </ul>	individual assignment multimedia and network laboratories mentorship other
1.6. Comments		
1.7. Student's obliga	tions	

1.8. Evaluation of student's work							
Course attendance	0,5	Activity/Participation	0,5	Seminar paper	2	Experimental work	
Written exam		Oral exam	0,5	Essay		Research	0,5
Project	1	Sustained knowledge check		Report		Practice	
Portfolio							

## 1.9. Assessment and evaluation of student's work during classes and on final exam

Evaluation is done according to the description in the paragraph 2.6. of the Study Programme

# 1.10. Assigned reading

- 1. Črnjar, M., Črnjar, K., Menadžment održivoga razvoja: ekonomija, ekologija, zaštita okoliša, Fakultet za menadžment u turizmu i ugostiteljstvu u Opatiji, Glosa, Rijeka, 2009.
- 2. Mahtaney, P., Globalization and sustainable economic development: issues, insigts, and inference, Palgrave Macmillan, New York, 2013.
- 3. Yanez-Arancibia, A., Davalos-Sotelo, R., Day, J. W., Reyes, E., Ecological dimensions for sustainable socio economic development, WIT, Southampton, 2013.
- 4. Koletić, V., Indikatori održivog razvoja, Državni zavod za statistiku, Zagreb, 2005.

#### 1.11. Optional / additional reading

- 1. Črnjar, M., Ekonomika i politika zaštite okoliša : ekologija, ekonomija, menadžment, politika, Ekonomski fakultet Sveučilišta u Rijeci, Glosa, Rijeka, 2002.
- 2. Madu, C. N., Kuei, C., Handbook of sustainability management, World Scientific, New Yersey, 2012.
- 3. Field, B. C., Environmental Economics, 3rd edition, McGraw Hill, New York, 2002.
- 4. Gore, A., Neugodna istina; planetarna pojava globalnog zagrijavanja i što u vezi s njom možemo poduzeti, Algoritam, Zagreb, 2007.
- 5. Springer, O. P., Springer, D., Otrovani modrozeleni planet, Meridijani, Samobor, 2009.
- 6. Goodstein, E.S., Ekonomika i okoliš, Mate, Zagreb, 2003.

# 1.12. Quality monitoring methods which ensure acquirement of output knowledge, skills and competences

Ex-ante evaluation of the subject performance

Student evaluation

General information				
Course coordinator	Irena Ateljević, Ph.D., Professor	Irena Ateljević, Ph.D., Professor		
Course title	Qualitative methodology			
Program	Postgraduate university doctoral study "Management of sustainable development"			
Course status	Core	Core		
Year of study	1 <sup>st</sup>			
Numerical value and	ECTS coefficient of students' workload	5		
teaching types	Teaching hours (Lectures + Exercises + Seminars)	(10+0+5)		

1. COURSE DE	SCRIPTION		
1.1. Co	urse objecti	ves	
research. It will related method	establish cle lologies. In d ligm underpi	an overview of the scope and purpose of qualita ear ontological and epistemological foundations oing so, the course will delineate the difference nning the choice of research methods); method ata.	of qualitative research paradigms and between the terms of: methodology
1.2. Tei	ms for enro	lment	
None.			
1.3. Exp	pected learn	ing outcomes	
<ol> <li>Have an-de</li> <li>Understand</li> <li>Learn the range</li> <li>Learn the range</li> <li>Understand</li> </ol>	pth understa I the importa ange of quali c) observation ange of quali I how differe	urse, students will: Inding of different qualitative research paradigm Ince of researcher's positionality. Itative methods of data collection, such as in-dep In, case studies, action research, focus groups, ar Itative methods of data analysis, such as content Int research paradigms influence the choice of o	oth interviews or semi-structured interviews, and documentary method. E analysis and (con)textual analysis.  The property of the way we analyze and the way we analyze
1.4. Ge	neral course	e outline	
<ol> <li>Lecture on</li> <li>Exercise of</li> <li>Lecture on</li> <li>Students e</li> <li>Lecture on</li> <li>Students e</li> </ol>	issues of res identifying t the range of xercise of wo the range of xercise of wo	an overview of qualitative research paradigms earcher's positionality.  hree scientific papers that come from three different qualitative methods of data collection.  orking in small dyad or triad groups on different different methods of data analysis.  orking in small dyad or triad groups on data analysis and the seenting their group work.	methods. ysis.
8.1. Type. teach	-	<ul> <li>☑ lectures</li> <li>☑ seminars and workshops</li> <li>☑ exercises</li> <li>☐ distance learning</li> <li>☐ field work</li> </ul>	
8.2. Comi	ments		

# 8.3. Students' obligations

- To fully participate in the course.
- 2. To read the necessary reading material.
- 3. To perform the group exercise.
- 4. To present results in the form of a seminar.
- 5. To write an essay on one's own positionality.

## 5.1. Monitoring students' work

Attendance	0,5	Classroom participation	1	Seminar paper	1	Experimental work	
Written exam		Oral exam	1	Essay	1	Research	
Project	0,5	Continuous knowledge assessment		Report		Practical work	
Portfolio		Case study					

5.2. Methods and examples of evaluation of the learning outcomes during the course and on the final exam

Students will perform exercises of group work out of which they will present seminars (see general course outline). Each student will individually write an essay on issues of research paradigms and positionality.

### 5.3. Compulsory literature

Ateljevic, Pritchard and Morgan (2007) (eds) *The Critical Turn in Tourism Studies: Exploring Innovative Methodologies*. Elsevier: Advanced Tourism Research Series.

Phillimore, J. and Goodson, L. (2004) (eds), *Qualitative Research in Tourism: Ontologies, Epistemologies and Methodologies*. London: Routledge.

## 5.4. Supplementary literature

Theo, P. and Leung, S. (2005) A postcolonial analysis of backpacking. Annals of Tourism Research, 33(1), pp. 109-131.

Small, J. Harris, C. Wilson, J. and Ateljevic, I. (2011) Voices of Women: A Memory Work Reflection on Work-Life Dis/Harmony in Tourism Academia, *Journal of, Hospitality Leisure, Sport and Tourism Education*, 10 (1), pp. 23-36.

Ateljevic, I., Harris, C. Wilson, E. and Collins, F. (2005) Getting 'Entangled': Reflexivity and the 'Critical Turn' in Tourism Studies. *Tourism Recreation Research: Theme – Tourism and Research*, Vol 30 (2), pp. 9-21.

Ateljevic, I. and Doorne, S. (2002) Representing New Zealand: Tourism imagery and ideology. *Annals of Tourism Research* 29(3), pp. 648-667.

Ateljevic, I. Searching for nature and imagining New Zealand, (2001) *Journal of Travel & Tourism Marketing*, Vol 10 (1), pp. 115-122.

5.5. Compulsory literature – number of copies compared to the number of students currently involved in the course

Title	Number of copies	Number of students
Ateljevic, Pritchard and Morgan (2007) (eds) <i>The Critical Turn in Tourism Studies: Exploring Innovative Methodologies</i> . Elsevier: Advanced Tourism Research Series.	5	
Phillimore, J. and Goodson, L. (2004) (eds), <i>Qualitative Research in Tourism: Ontologies, Epistemologies and Methodologies</i> . London: Routledge.	5	

5.6. Quality monitoring methods ensuring the students' acquisition of knowledge, skills and competencies.

The quality of program, teaching process, teaching skills and the level of adoption of the course content will be established by means of a written evaluation and other means envisaged by the accepted standards, according to the Rulebook on the system of quality assurance and improvement of UNIRI and FTHM.

General information				
Course coordinator	Darko Prebežac, PhD, Full Professor	Darko Prebežac, PhD, Full Professor		
Course title	Conceptualization of the research process	Conceptualization of the research process		
Program	Postgraduate University Doctoral Study "Management of Sustainable Development"			
Course status	Obligatory	Obligatory		
Year of study	1 <sup>st</sup> (first)			
Numerical value and	ECTS coefficient of students' workload	5		
teaching types	Teaching hours (Lectures + Exercises + Seminars)	15 (10+0+5)		

#### 1.1. Course objectives

The proper selection of the research area, i.e. the specific research topic, and the proper conceptualization of the research process itself, is one of the most difficult and critical parts of the research process, but also an important prerequisite for its successful operationalization. The course focuses on developing the analytical skills and competencies required to plan and execute the research process, with the goal of identifying and successfully understanding the various approaches to overcoming potential obstacles that may arise. The course is an intensive introduction to the problems of conducting specific research and is designed to prepare students to effectively plan and conduct their own research projects.

#### Course objectives:

- Acquisition of new, advanced and innovative knowledge in the field of research.
- Developing the ability to understand the structuring of the research process and the relationship between the design of the research, its objectivity and the scientific approach of the process itself.
- Developing the knowledge, competencies and skills required to design and conduct a specific research process, and understand research as a tool for solving specific problems.
- Critically reflect on the possible advantages/disadvantages of selecting and using particular methods and techniques of primary data collection and understand how the nature of the research problem, its aims and objectives influence their selection.
- Development of competencies, in verbal and written communication for the purposes of decision making and problem solving in research.
- Enabling students to conduct research independently and as part of a team, with particular emphasis on scientific research.
- Emphasizing the importance of ethics in research and scientific research and publishing, highlighting potential problems and identifying possible ethical conflicts and conflict situations that may arise in the field.

# 1.2. Terms for enrolment

#### None.

#### 1.3. Expected learning outcomes

After passing the exam, students will be able to:

- Classify, evaluate, and critically assess the influence of individual factors important to the design of the research process on the ability of researchers to successfully conduct planned research.
- Describe, explain and evaluate the purpose of the research process and discuss and critically evaluate the importance of formulating problems, hypotheses and objectives in any research.

- Identify and clarify possible applications of problem-based research and evaluate their importance for strategic decision-making in tourism.
- Recognize the difference between business management problems and marketing research problems and create, present and critically argue the 'translation' of the identified problem from one context to another.
- Assess the impact of current trends and anticipated global changes on potential applications of research in tourism.
- Create, present and critically argue a research project for a selected area or topic.
- Demonstrate the ability to take responsibility for the successful application of the principles of ethics and social responsibility in the conduct of research processes and scientific research and publication.

#### 1.4. General course outline

Challenges of conceptualizing the research process.

- Application of research in strategic decision-making.
- Marketing research process.
- Assessing the importance of individual stages of the research process.
- Types of research concept, purpose, areas of application, advantages and disadvantages.
- Methods, approaches and techniques of primary data collection.
- Challenges in conducting field research.

<ul> <li>Ethical aspects of r</li> </ul>	<ul> <li>Ethical aspects of research and scientific research and publishing.</li> </ul>					
1.5. Types of teaching	<ul> <li>☑ lectures</li> <li>☑ seminars and workshops</li> <li>☑ exercises</li> <li>☑ distance learning</li> <li>☑ field work</li> </ul>					
1.6. Comments						

#### 1.7. Students' obligations

Students' attendance and active participation in lectures and seminars will be appropriately assessed. In addition, the development of an individual project assignment (research project concept) is compulsory, with the aim of developing analytical skills and competences necessary to carry out critical phases of the marketing research process, as well as the ability to understand different approaches to overcome possible obstacles.

#### 1.8. Monitoring students' work

Attendance	0.5	Classroom participation	Seminar paper	Experimental work	
Written exam	2.0	Oral exam	Essay	Research	
Project	2.5	Continuous knowledge assessment	Report	Practical work	
Portfolio					

1.9. Methods and examples of evaluation of the learning outcomes during the course and on the final exam

The learning outcomes assessment procedure is in line with the types of monitoring tools as listed in section 1.8 and in accordance with the UNIRI Rulebook on Studies.

#### 1.10. Compulsory literature

- Marušić, M., Prebežac, D, Mikulić, J. (2019). Istraživanje turističkih tržišta (II. izmijenjeno i dopunjeno izdanje), Ekonomski fakultet Zagreb, Zagreb.
- Iacobucci, D., Churchill, G. A. Jr., (2018). Marketing Research Methodological Foundation, 12th ed., CreateSpace Independent Publishing Platform, Scotts Valley, Ca.

#### 1.11. Supplementary literature

• Wilson, A., (2019). Marketing Research: Delivering Customer Insight, 4th ed., Red Globe Press, London.



- Veal, A., J. (2018) Research Methods for Leisure and Tourism, 5th ed., Pearson, Harlow.
- Statement on Professional Ethics (American Association of University Professors https://www.aaup.org/report/statement-professional-ethics).
- The Research Ethics Guidebook: a Resource for Social Scientists (The Economic and Social Research Council, UK http://www.ethicsguidebook.ac.uk/index.html).
- 1.12. Quality monitoring methods ensuring the students' acquisition of knowledge, skills and competencies.

The quality of program, teaching process, teaching skills and the level of adoption of the course content will be assessed by means of a written evaluation and other means defined by the accepted standards in accordance with the Rulebooks on the system of quality assurance and improvement of UNIRI and FTHM.

General description					
Course coordinator	Dora Smolčić Jurdana, Ph.D., Full Professor	Dora Smolčić Jurdana, Ph.D., Full Professor			
Course co-lecturer	Larry Dwyer, Ph.D., Full Professor	Larry Dwyer, Ph.D., Full Professor			
Course title	PLANNING SUSTAINABLE TOURISM DEVELOPMENT				
Study programme	Postgraduate university doctoral study "Mana	Postgraduate university doctoral study "Management of sustainable development"			
Course status	Obligatory, foundation course for module 1				
Year	1				
ECTS credits and	ECTS student 's workload coefficient 5				
teaching	Number of hours (L+E+S)	15 (10+0+5)			

#### 1.1. Course objectives

Get students familiar with the theoretical and practical capabilities and the features of the sustainable tourism development management. The emphasis lies on introducing the tools and methodological hypothesis of applying the concept of sustainable tourism development, and for this reason students get involved in research from this area.

The students will be able to use relevant scientific-research methods for the management of sustainable tourism development and master the necessary interdisciplinary approach of the problem.

# 1.2. Course enrolment requirements

#### 1.3. Expected course learning outcomes

Correct understanding and interpretation of basic terms from the field of sustainable tourism development. The ability to analyse the process of implementation of sustainable tourism development as well as the identification of limiting factors and thus finding the best model.

The course will enhance the general and specific competences in these fields:

- the ability of knowing and analysing the determining elements of sustainable tourism development
- the ability for an interdisciplinary approach
- the ability to connect theoretical knowledge and skills, as well as the scientific and research approach to solving specific problems
- the ability to apply theoretical knowledge and their adaptation to the situation on the tourism market

#### 1.4. Course content

Sustainable tourism development – definition, meaning and goals. The system of sustainable tourism development on the level of a local community. The principles of sustainable tourism development. Hypotheses for the principle implementation. Planning tourism development in accordance with the principles of sustainability – methodology, process, features.

Indicators of sustainability in tourism. Legal regulations for implementing sustainable tourism development. Protection of specific areas. Carrying capacity of tourist destinations (CC). Limits of acceptable change (LAC). Environmental Impact Assessment (EIA). Code of Conduct. Participation of stakeholders in the planning of tourism development. Institutional support for the management of sustainable tourism development.

Economic, ecological and socio-cultural implications of the concept of sustainable tourism development. The limiting factors in the implementation of the concept of sustainable tourism development.

Sustainable to Case study.	ourism de	evelopm	nent and competitiveness of	the tour	ism destination.			
1.5. Tea me	aching thods		<ul> <li>☑ lectures</li> <li>☑ seminars and workshops</li> <li>☐ exercises</li> <li>☐ long distance education</li> <li>☐ fieldwork</li> </ul>			<ul> <li>individual assignment</li> <li>multimedia and network</li> <li>laboratories</li> <li>mentorship</li> <li>other</li> </ul>		
1.6. Cor	mments							
1.7. Stu	dent's o	bligatio	ons					
agreement an execution of t	nd under the exped	the material	the expected obligations of entorship of the professor. igations, while using the release.	It is the	student's respon	sibility to	keep up with the	• •
Course attend	dance	0,5	Activity/Participation		Seminar paper		Experimental work	
Written exam	า	1	Oral exam		Essay	0,5	Research	2
Project			Sustained knowledge check		Report		Practice	
Portfolio			Mentorship	1				
1.9. Ass	sessment	t and e	valuation of student's wo	ork durin	g classes and on	final exa	m	
Evaluati	on is doı	ne acco	ording to the description i	n the pa	ragraph 2.6. of tl	ne Study	Programme	
1.10. Ass	signed re	ading						
			razvojem turizma i poduzet	-		-	talski manaděmant	Onatila

- 2. Vujić, V.(ur.), Održivi razvoj turizma problemi i perspektive, Fakultet za turistički i hotelski menadžment Opatija, Opatija, 2005.
- 3. Manning, E. W., Indicators of Sustainable Development for Tourism Destinations, WTO, Madrid, 2004.
- 4. Weaver, D., Sustainable tourism: theory and practice, Elsevier, Amsterdam, 2006.
- 5. Leslie, D., Tourism enterprises and sustainable development: international perspectives on responses to the sustainability agenda, Routledge, New York, London, 2013.
- 6. Costa, C., Panyik, E., Buhalis, D. (ed.), Trends in European tourism planning and organizations, Channel View Publications, Bristol, 2013.

## 1.11. Optional / additional reading

- 1. Črnjar, M., Črnjar. K.: Menadžment održivog razvoja, Fakultet za menadžment u turizmu i ugostiteljstvu Opatija, Glosa, Rijeka, 2009.
- 2. Dulčić, A., Petrić, L., Upravljanje razvojem turizma, Mate, Zagreb, 2001. (odabrana poglavlja)
- 3. Aronsson, L., The Development of Sustainable Tourism, Continuum, London, New York, 2000.
- 4. Ritchie, J.R.B., Crouch, G.I., The Competitive Destination: A Sustainability Perspective, CABI Publishing, Oxon/Cambridge, 2003.
- 5. Harris, R., Griffin, T., Williams, P. (ed.), Sustainable Tourism: A Global Perspecitve, Butterworth-Heinemann, Oxford, 2002.
- 6. Muller, H., Turizam i ekologija, Masmedia, Zagreb, 2004.



- 7. WTO: Sustainable Development of Tourism, WTO, Madrid, 2000.
- 8. Macleod, D. V. L., Gillespie, S. A., Sustainable tourism in rural Europe: approaches to development, Routledge, London, New York, 2011.
- 9. Edgell, D. L., Swanson, J. R., Tourism policy and planning: yesterday, today and tomorrow, 2nd edition, Routledge, Adingdon, 2013.

# 1.12. Quality monitoring methods which ensure acquirement of output knowledge, skills and competences

Every attendant has his own database that tracks his achievements from the individual elements essential for a successful examination: knowledge, research, activities, competences, etc.

The quality of the teaching process will be monitored by examining the participants' attitudes about the quality of the course (questionnaires) as well as the analysis of the results.

Basic description						
Course coordinator	Marinela Krstinić Nižić, Associate Professor					
Course co-lecturer	Branko Blažević, Ph.D., Professor Emeritus					
Course title	ECONOMIC POLITICS AND DEVELOPMENT RISKS					
Study programme	Postgraduate university doctoral study "Management of sustainable development"					
Course status	Obligatory, foundation course for module 2	Obligatory, foundation course for module 2				
Year	1					
ECTS credits and	ECTS student 's workload coefficient	5				
teaching	Number of hours (L+E+S) 15 (10+0+5)					

#### 1.1. Course objectives

To explain the relationship and importance of economic politics and development risks observed in the general theory systems, especially related to the conditions which are expected upon the Croatian accession to the European Union. Another goal of the course is to provide a comprehensive understanding of the concept and understanding of economic politics in managing a complex economic and even social system.

To get the students acquainted to the goals, measures and coordinators of the economic politics, especially with the role of the government in economy.

To analyse various formatting options in government decisions in the economic and public sector as well as various impacts of government decisions on the business environment changes.

Also, the students will get acquainted with some quantitative techniques which are used by the government while modelling their economic politics.

#### 1.2. Course enrolment requirements

## 1.3. Expected course learning outcomes

Mastering the basic knowledge about economic politics, economic system and development risks.

#### 1.4. Course content

Meaning, term, goals and coordinators of the economic politics. Means, tools and measures of economics policy. Economic politics in the management business and social development.

The role of government in economic politics. Market,, efficiency and justice. Market imperfections, microeconomic and macroeconomic aspects. Microeconomic politics: Property rights and public companies. Competition policies, externalities and public goods. Industrial and regional politics. Redistributive politics. Social choice and analysis of wins and losses. Macroeconomic politics. Macroeconomic goals: and monetary politics. Macroeconomic goals and fiscal politics. Income and price politics, politics of balance of payments. Trade politics. Public institutions in the international environment: Development and commercial organisation. Regional public institutions — the EU. Globalisation: Internationalisation of private institutions — globalisation of the market and production. The effect of globalisation on public politics. Economic politics in the EU, economic politics in countries in transition. Types of economic politics. The selection of economic politics in Croatia. The approach to combining measures of the economic politics. The combining measures of fiscal and monetary politics. Basic combination of measures to achieve internal and external balance.

economic politics and	l links wi	nomic politics in Croatia. Inflict th the development of politic		-	-		pects of
The efficiency of ecor  1.5. Teaching  methods	nomic po	lectures   Seminars and workshops   exercises   long distance education   fieldwork			<ul> <li>individual assignment</li> <li>multimedia and network</li> <li>laboratories</li> <li>mentorship</li> <li>other</li> </ul>		
1.6. Comments	;			·			
1.7. Student's o	bligatio	ons					
lectures; semina	rs; repor	ts; essays; mentorship					
1.8. Evaluation	of stud	ent's work					
Course attendance	0,5	Activity/Participation		Seminar paper	1	Experimental work	
Written exam		Oral exam	2	Essay	0,5	Research	
Project		Sustained knowledge check		Report	0,5	Practice	
Portfolio		Mentorship	0,5				
1.9. Assessmer	nt and e	evaluation of student's wor	k durin	g classes and on	final exa	m	
Evaluation is do	ne acco	ording to the description in	the pa	aragraph 2.6. of t	he Study	Programme	
1.10. Assigned r	eading						
1. Blanchard, O., <i>M</i>	acroecoi	nomics, 5th updated edition,	Prentic	e Hall, 2009.			
1.11. Optional /	additio	nal reading					
<ol> <li>Hoffman, D.G., N</li> <li>Baldwin, R., &amp; W</li> <li>De Grauwe, P., E</li> <li>Meade, J., E., Int</li> <li>Snowdon, B., Vai</li> </ol>	lanaging yplosz, C conomic eligentne ne, H., R.	ija, Sveučilište u Dubrovniku, s g Operational Risk: 20 Firmwic Ch., The Economics of Europe cs of Monetary Union, Oxford a ekonomska politika, CEKADI ,, Modern Macroeconomics, E Iynarczyk, P., A Modern Guide	de Best an Integ , 2009 E, Zagre dward	Practice Strategie gration, McGraw-l eb, 1990. Elgar, Cheltenham	ss, Wiley, Hill, 2009 n, UK, 2005	5.	002.
1.12. Quality mo	onitoring	g methods which ensure ac	quiren	nent of output kr	nowledge	, skills and compet	ences
Surveying students ar	nd other	forms of monitoring the qual	ity at th	ne Faculty.			

Basic description						
Course coordinator	Ines Milohnić, Ph.D., Full Professor	Ines Milohnić, Ph.D., Full Professor				
Course title	ENTREPRENURIAL MANAGEMENT OF SUSTAINABLE DEVELOPMENT					
Study programme	Postgraduate university doctoral study "Management of sustainable development"					
Course status	Obligatory, foundation course for module 3	Obligatory, foundation course for module 3				
Year	1					
ECTS credits and	ECTS student 's workload coefficient	5				
teaching	Number of hours (L+E+S)	15 (10+0+5)				

#### 1.1. Course objectives

The goal of the course "Entrepreneurial management of sustainable development" is to encourage the doctoral students for a new way of understanding and new possibilities of implementing new functions and models of entrepreneurship which is based on creativity, innovation and system of handling the firm which result in new models of tourism offer based on models of sustainable development. Mastering the offered programme, the doctoral students will be able to research and observe new forms of tourism contents with the principles of harmonizing with the environment and possibilities, which result in the optimal entrepreneurial effects on the efficiency balance system and efficacy of managerial activity in the creation of tourist satisfaction with the offered tourist programmes.

# 1.2. Course enrolment requirements

#### 1.3. Expected course learning outcomes

The course "Entrepreneurial management of sustainable development", will develop general and specific competences, knowledge and skills but also additional anticipated effects:

- Mastering the latest literature from around the world and Europe, as well as domestic sources
- Mastering new models of decision making that are specific to the enterprise management
- Acquiring new knowledge and skills in the areas of the tourism demand analysis
- Acquiring new knowledge and skills in the areas of the analysis of tourism offer possibilities and programmes for increasing the tourists spending
- Mastering the new functions of entrepreneurship in the world of creative and innovative management
- Creating an entrepreneurial model of management in the terms of rapid changes and contemporary models of the learning organisation which shows the best managerial effects in terms of rapid changes and in the need for quick adjustment
- Acquiring new knowledge and skills for mastering entrepreneurial models which encourage the development in terms of sustainable development as a model which increases the efficiency of entrepreneurial projects and possible managerial models for implementing innovative programmes in terms of sustainable development.

# 1.4. Course content

The content of the course "Entrepreneurial management of sustainable development" is defined as a course that should give you the basic knowledge about entrepreneurial management with a specific aspect on sustainable development as a system where the tourist offer has to develop in terms of a third technological revolution and in terms of a learning organisation as a modern model of management based on creativity, innovation and entrepreneurial spirit as a system of

managerial and entrepreneurial activity that must be the foundation of the sustainable development principles. The attendant (doctoral student) will be presented with the possibilities of acquiring new knowledge, skills and competences with which the doctoral students will be able to develop and research modern function systems of management as a new coordinator of sustainable tourism development. The course will be administered through ways of acquiring the following new knowledge, skills and competences: entrepreneurial functions, models and types of entrepreneurship, models of managerial functions and systems for managerial decision making which is of special interest for accepting and researching new models for sustainable tourism development. Through the course the students will acquire a new basis for researching new types of tourism offers based on the sustainable development principles.

managerial functions researching new mod	s and sy dels for s	ompetences: entrepreneuria ystems for managerial deci sustainable tourism developn tourism offers based on the s	sion m nent. Th	aking which nrough the co	is of special ourse the stude	interest for accepents will acquire a n	ting and	
1.5. Teaching methods					<ul> <li>individual assignment</li> <li>multimedia and network</li> <li>laboratories</li> <li>mentorship</li> <li>other</li> </ul>			
1.6. Comments	;							
1.7. Student's o	bligatio	ons						
1.8. Evaluation	of stud	lent's work						
Course attendance	0,5	Activity/Participation		Seminar pa	per	Experimental work		
Written exam		Oral exam	1	Essay		Research	2	
Project		Sustained knowledge check		Report		Practice		
Portfolio		Mentorship	1					
1.9. Assessmer	nt and e	evaluation of student's wor	rk durin	ng classes an	d on final exa	ım		
Evaluation is do	ne acco	ording to the description in	the pa	aragraph 2.6	. of the Study	Programme		
1.10. Assigned r	eading							
		Peterlin, J., Avtentično vodjer and, A. J., Gamble, J. E., Strate						
1.11. Optional /	additio	nal reading						
<ol> <li>Dimovski, V. et al.</li> <li>Porter, M. E., Kon</li> </ol>	., Učeča kurentsl	Školska knjiga, Zagreb, 2011. se organizacija – ustvarite po ka prednost, Masmedia, Zagro Il Behavior: An Evidence-Base	eb, 201	0.				
1.12. Quality mo	onitorin	g methods which ensure ac	cquiren	nent of outpo	ut knowledge	, skills and compet	tences	
Portfolio of every stud								
Frequent monitoring	of the st	udy quality, questioning of st	udents.					

Basic description						
Course coordinator	Lorena Bašan, Ph.D., Associate Professor	Lorena Bašan, Ph.D., Associate Professor				
Course co-lecturer	Marcel Meler, Ph.D, Profesor Emeritus					
Course title	SUSTAINABLE MARKETING					
Study programme	Postgraduate university doctoral study "Management of sustainable development"					
Course status	elective	elective				
Year	1					
ECTS credits and	ECTS student 's workload coefficient	5				
teaching	Number of hours (L+E+S) 15 (10+0+5)					

#### 1.1. Course objectives

To understand the role of marketing in the prevention of threats to natural resources and the ways and methods of strategic marketing approaches for the development, economy, using and protecting natural resources and the environment.

To provide the attendants of the doctoral study with knowledge about contemporary marketing in the function of sustainable development. To understand the characteristics of sustainable marketing on the level of subjects, in tourism as well as in the whole economy and on the level of subjects on the local and regional governments in order to increase the efficiency and efficacy as well as the creation of a competitive advantage on the micro and macro level.

To know to what extent the subjects need to change the traditional way of marketing understanding into the way of thinking which is the base of sustainable marketing and all with the intention of making new paradigms, through a holistic integrative approach based on critical analysis which can establish the necessary marketing activities to be fully in the function of immediate and sustainable perspective of the broader community.

#### 1.2. Course enrolment requirements

#### 1.3. Expected course learning outcomes

The attendants will gain the necessary knowledge which is derived from the goals of this course and authoritatively apply them in practice. Also, they will be in the position to assess and evaluate the efforts which are in relation to sustainable marketing in the narrower and broader environment and act in order to improve when dealing with the eco-system in which they work and live. The attendants will be in the position to represent the opinion of the role and importance of sustainable marketing and especially about the impact of individual marketing decision making in tourism.

General skills: presentation skills, teamwork, PP presentations, approach to problem-solving, research techniques and methods necessary for further independent scientific work and the making of the doctoral dissertation .

## 1.4. Course content

Theoretical approach to marketing. Marketing and society. Social marketing focus. Sustainable development and corporate social responsibility. Marketing role in sustainable development. Ecology and marketing. Definition and goals of sustainable marketing. Green marketing and characteristics of green consumers. The contrast between conventional and sustainable marketing and the way of prevailing. Subjects of sustainable marketing. Planning of sustainable marketing.

1. questioning the students about:

marketing strategies. and control of susta	Instrum inable m	ns in sustainable marketing. ents for sustainable marketin narketing. Profiling of new oble ble development. Sustainable	ng – pr consum	oduct, price, ners in the fu	distribution	and promotion. Orga	nisation
1.5. Teaching methods		☐ lectures		<ul><li>☐ individual assignment</li><li>☐ multimedia and network</li><li>☐ laboratories</li><li>☐ mentorship</li><li>☐ other</li></ul>			
1.6. Comments							
1.7. Student's o	bligatio	ns					
The students are oblig	ged to ac	tively participate during the l	ectures	and in resear	ches, indepe	ndently or in teamwo	·k.
1.8. Evaluation	of stude	ent's work					
Course attendance	0,5	Activity/Participation		Seminar pap	er 0,5	Experimental work	
Written exam	1	Oral exam		Essay		Research	1
Project		Sustained knowledge check	0,5	Report		Practice	
Portfolio		Mentorship	1		0,5		
1.9. Assessmen	t and e	valuation of student's work	k durin	g classes ana	l on final exc	am	
Evaluation is do	ne acco	rding to the description in	the pa	ragraph 2.6.	of the Study	/ Programme	
1.10. Assigned re	eading						
2012. 2. Chhabra, D., Sustain 3. Emery, B., Sustain 4. Martin, D., Schou 5. McKenzie-Mohr,	ainable I nable Ma Iten, J., S D.: Foste	stainability Marketing: A Glob Marketing of Cultural and Her arketing, Prentice Hall, Englew ustainable Marketing, Prentic rring Sustainable Behavior: Ar abriola Island, Canada, 2011.	ritage T vood Cl ce Hall, n Introd	<i>ourism</i> , Routle iffs, New Jerse Upper Saddle	edge, New Yo ey, 2011. River, 2011.	rk, 2010.	
1.11. Optional /	addition	nal reading					
<ol> <li>Dahlstrom, R., Gree</li> <li>Grant, J., The Gree</li> <li>Hartwig, M., Sustai</li> <li>McKenzie-Mohr, D.</li> <li>Meler, M., Neprofit</li> </ol>	en Marketi n Marketi nability M ., Lee, N. I tni market	cination Competitiveness, the Enting Management, South Westering Manifesto, John Wiley & Sonstarketing in Tourism, Akademiker R., Social Marketing to Protect the ting, Ekonomski fakultet u Osijek f Green Marketing: Strategies, To	n Educa Ltd., Ch r Verlag e Enviro u, Osije	tional Publishing nichester, 2007. , Saarbrücken, 2 onment: What V k 2003.	g, Cincinnati, 2 012. Vorks, Sage Pu	010. blications, London 2012	
1.12. Quality mo	nitoring	n methods which ensure acc	quirem	ent of outpu	t knowledge	, skills and compete	ences
Will be conducted thr	ough:						



- regularity and organisation of the teaching
- literature and learning resources
- improvement and implementation of new approaches and forms of teaching
- exams
- general and specific competences
- professional communication with professors
- how well the students are informed about the course
- the possibility for students to influence the content and methodology
- teaching execution
- evaluation of the students workload (ECTS)
- 2. documentation and analysis of the students opinions
- 3. self-evaluation of the teachers and teachers questionnaires, upon completion of the course, answering about the same issues as the students.
- 4. plan of measures in order to improve the learning in the course and the manner of the performance monitoring
- 5. student surveys on the web, through which students are able to express their opinion about the course at all times.

Basic description						
Course coordinator	Sandra Janković, Ph.D., Full Professor					
Course title	ENVIRONMENTAL ACCOUNTING					
Study programme	Postgraduate university doctoral study "Management of sustainable development"					
Course status	elective	elective				
Year	1					
ECTS credits and	ECTS student 's workload coefficient 5					
teaching	Number of hours (L+E+S)	15 (10+0+5)				

#### 1.1. Course objectives

It is the aim of this course to get the students acquainted with the theoretical basis and the practical possibilities of establishing environmental accounting and auditing, as prerequisites for ensuring relevant managerial informational basis for business decision making in the fields of improving the environmental protection, following the principles of sustainable development. The emphasis is to ensure the conditions for the harmonization of the reporting system of internal and external users of the eco-costs and results along with respecting the eco-audit (EMAS) in order to present reports on the environment and audit by the same principles as the basic financial statements.

#### 1.2. Course enrolment requirements

None.

# 1.3. Expected learning outcomes

On the basics of previously acquired knowledge about the role and tasks of the accounting information systems and information demands of environmental management, the students will gain general knowledge and competences from the field of environmental accounting and auditing and their role in ensuring the relevant and international comparable information necessary for the evaluation of the successful application of the eco-regulations, standards and the international contracts on the national and local plan. Specific competences will be acquired in the field of training for the construction of environmental accounting and the preparation of reports on the environment, taking the specific activities and EMAS standards into account, in order to ensure their application by the same principles by which basic financial reports are applied today.

After passing the exam, the students will be able to understand, analyse and critically evaluate scientific papers in the field of environmental accounting. Additionally, they will be able to design and carry out research, including data collection, developing a research instrument and choosing an appropriate research method for environmental accounting.

#### 1.4. Course content

Within this course, environmental accounting content and instruments are thought, as well as their application in scientific research. A great emphasis is placed on qualitative and quantitative research in environmental accounting.

- The role of research in environmental accounting, characteristics of quantitative and qualitative research.
- The term and economic meaning of environmental accounting. Structure of environmental accounting (national environmental accounting, financial environmental accounting, managerial environmental accounting).
- The term, content, structure and preconditions that encompass environmental costs.
- Environmental accounting as a source of information for the environmental management (EMS) and strategic management.
- The role and meaning of regulations and standards in the accounting that encompass environmental costs (international and national regulations, recommendations of EPA and IFAC, standards ISO 14000ff...).
- Covering of the environmental impact in the lifespan of products, projects, programmes, systems (LCC Life Cycle

_	ions of p	reparing accounting e	nvironi	•	rnal and external users. The ated internally generated eco	ological	
<ul> <li>Harmonization of internal</li> </ul>			-	=			
Internal and external aud		_			-		
Management and Audit Sc	neme) ii		ing sys		vidual assignments		
1.5. Manner of instru	ıction	seminars an exercises	seminars and workshops exercises distance learning		multimedia and network laboratories mentorship other		
1.6. Comments	Doctoral issues o question students			toral students select activities that will contribute to fully mastering the es of the course, if possible in the accordance with the goals, research stions and hypothesis of the students' doctoral dissertation. Doctoral dents have at their disposal mandatory and optional literature, as well as evant data bases.			
1.7. Student responsi	ibilities						
can be a literature revie	w or o	riginal scientific pape The defined learning	er cont outcor	aining qualitative or ones will be evaluated	ovironmental accounting. The quantitative research on setherough this scientific paper.	elected	
1.8. Monitoring of st	udent w	ork <sup>1</sup>					
Class attendance	0.5	Class participation		Seminar paper	Experimental work	1	
Written exam		Oral exam	2,5	Essay	Research		
Project		Continuous assessment		Report	Practical work		
Portfolio		Case study	1				
1.9. Assessment o	f learni	ing outcomes in class	s and a	it the final exam (proc	edure and examples)		
Evaluation is done a	ccording	g to the description in	n the p	aragraph 2.6. of the S	Study Programme.		
1.10. Mandat	ory liter	ature (at the time of	submi	ission of study progra	mme proposal)		
and Supply Chain Manager 2. Dunn, H., (2012): Accound for Environment, Food and 3. Herzig, Ch., Viere, T., Sch  – Asia Companies, Routled 4. Humphrey, C., B. Lee (2) Qualitative Research Meth 5. Schaltegger, S., Bennett,	ment, Sp nting for I Rural A nalteggei ge. (sele 1004): Th ods, Els M., Bur	ringer Science+Busine environmental impac ffairs, HM Treasury, Lo r, S., Burritt, R., (2013) cted chapters) se Real Life Guide to A evier Science. (selecte ritt, R. L. (Eds.) (2006)	ess Med ets: Sup ondon. h: Environ ccountied ed chape : Sustai	ia B.V. (selected chapte plementary Green Book (selected chapters) commental Management ing Research: A Behind- ters) nability Accounting and	k Guidance, Defra – Departn Accounting: Case Studies of	nent South	

6. M. Smith, (2017): Research methods in accounting, fourth edition. Los Angeles, SAGE (selected chapters)

<sup>&</sup>lt;sup>1</sup> IMPORTANT: Enter the appropriate proportion of ECTS credits for each activity so that the total number of credits equals the ECTS value of the course. Use empty fields for additional activities.

# 1.11. Optional/additional literature (at the time of submission of the study programme proposal)

- 1. Che, Z.M.J., Rapiah, M., Faidzulaini, M., Amin, A., Environmental Management Accounting Practices in Small Medium Manufacturing Firms, Contemporary Issues in Management and Social Science Research, Procedia Social and Behavioral Sciences, Volume 172, p. 619.-626., 2015.
- 2. Environmental Management Accounting, International Guidance Document, International Federation of Accountants (IFAC), New York, USA, 2005.
- 3. Freedman, M. Jaggi, B. (Ed.), Accounting for the Environment More Talk and Little Progress, Series: Advances in Envoronmental Accounting & Management, Vol. 5 Emerald Group Publishing Lmt, 2014.
- 4. IFAC, Accounting for Sustainability From Sustainability to Business Resilience, International Federation of Accountants, USA, 2015.
- 5. Janković, S., Krivačić, D., Environmental Accounting as Perspective for Hotel Sustainability: Literature Review, Tourism and Hospitality Management, Vol. 20, No. 1, pp. 103.-120., 2014.
- 6. Peršić, M., Janković, S., Menadžersko računovodstvo hotela (selected chapters), Fakultet za turistički i hotelski menadžment u Opatiji, Sveučilišta u Rijeci, Hrvatska zajednica računovođa i financijskih djelatnika, Zagreb, 2006.
- 7. Gulin, D., Peršić, M. (Ur.), Upravljačko računovodstvo (selected chapters), Hrvatska zajednica računovođa i financijskih djelatnika, Zagreb, 2011.

#### **SCIENTIFIC JOURNALS**

- 1. Journal of Environmental Accounting and Management, ISSN:2325-6192, LG Scientific Publishing
  - a. https://www.lhscientificpublishing.com/journals/JEAM-Default.aspx
- 2. Advances in Environmental Accounting & Management, ISSN: 1479-3598, Emerald, http://www.emeraldgrouppublishing.com/products/books/series.htm?id=1479-3598
- 3. Management accounting research, ISSN: 1044-5005, Elsevier https://www.journals.elsevier.com/management-accounting-research
  - 1.12. Number of assigned reading copies in relation to the number of students currently attending the course

Title	Number of copies	Number of students

1.13. Quality monitoring methods that ensure the acquisition of exit knowledge, skills and competences

The quality of the programme, teaching process, teaching skills and level of acquired course matter will be evaluated in writing, by means of extensive questionnaires and by employing other methods that are in accordance with the accepted standards and with the Book of regulations on the quality of the University of Rijeka, as well as the Book of regulations on the quality of the Faculty of tourism and hospitality management.

Basic description					
Course coordinator	lgor Brajdić, Ph.D.				
Course co-lecturer	Tea Baldigara, Ph.D., Full Professor				
Course title	APPLICATION OF MATHEMATICAL MODELS IN ECOLOGY				
Study programme	Postgraduate university doctoral study "Management of sustainable development"				
Course status	elective; inactive (not performed in the current academic year)				
Year	1				
ECTS credits and	ECTS student 's workload coefficient	5			
teaching	Number of hours (L+E+S)	15 (10+0+5)			

1. COURSE DESCR	IPTION						
1.1. Course obj	ectives						
To enable students for of the narrower and b	-	plication and independent de	evelopr	nent of mathematica	I mode	ls in the ecological s	ystems
1.2. Course enr	olment	requirements					
1.3. Expected c	ourse le	arning outcomes					
		wledge about mathematical I modelling of specific aspects			em. Th	e development of s	specific
1.4. Course con	tent						
	-	roblems. Experimental reseant the nature. Models of opera		_			
1.5. Teaching methods  I lectures  Seminars and workshops  □ exercises □ long distance education □ fieldwork			multi				
1.6. Comments							
1.7. Student's o	bligatio	ons					
Attending the lecture	s, handir	ng in and defending of semina	r paper	s, taking written exar	ninatio	ns	
1.8. Evaluation	of stude	ent's work					
Course attendance	0,5	Activity/Participation		Seminar paper	1	Experimental work	
Written exam	1	Oral exam		Essay		Research	

Project	Sustained knowledge check	1,5	Report	Practice	
Portfolio	Case study	1			

## 1.9. Assessment and evaluation of student's work during classes and on final exam

Evaluation is done according to the description in the paragraph 2.6. of the Study Programme

## 1.10. Assigned reading

- 1. Klepac, D.: (1992) Osnove ekologije in ecologija zival, Državna založba Slovenije, Ljubljana
- 2. Smit, M.: (1976) Modeli u ekologiji, Moskva, MIR
- 3. Murray, J.D.: (2002) Mathematical biology an introduction, Springer

# 1.11. Optional / additional reading

- 1. Gertsev, V.I., Gertseva, V.V.: (2004) Cllasification of mathematical models in ecology, 178, 329-334
- 2. Stojković M.: *Globalni ekonomsko-matematički model za donošenje ekoloških odl*uka, Univerzitet u Novom Sadu, Ekonomski fakultet, Subotica

## 1.12. Quality monitoring methods which ensure acquirement of output knowledge, skills and competences

Questionnaires for students. Quality monitoring system established by the Faculty.

Basic description				
Course coordinator	Vladimir Mićović, Ph.D., Full Professor	Vladimir Mićović, Ph.D., Full Professor		
Course title	ENVIRONMENTAL HEALTH MONITORING			
Study programme	Postgraduate university doctoral study "Management of sustainable development"			
Course status	elective			
Year	1			
ECTS credits and	ECTS student's workload coefficient	5		
teaching Number of hours (L+E+S) 15 (10+0+5)				

teaching	Number of hours (L+E+S)		15 (10+0+5)				
1. COURSE DESCRIPTION							
1.1. Course objectives							
Course objective is to familiarize students with basic principles of functioning and structure of different ecosystems, as well as a great number of environmental aspects that can directly and/or indirectly affect the health of people living in the Primorsko-goranska region. Furthermore, to provide students with an insight into the most important ecological factors (biological, chemical, physical) that can affect sustainable development. Familiarize students with the rules of planning and organizing environmental health monitoring, epidemiological environmental studies with the goal of preserving the health of the population.							
1.2. Course enrolment i	requierments						
-							
1.3. Expected course le	arning outcomes						
of ecological factors on ecosys Specific competences: Acquire epidemiological methods) det factors; plan, organize and car	stems and human health. ing knowledge and familiarizing with e termine a relation between health and	epidemiol sickness	and population with respect to the effect logical methods. ( explain and interpret with unwanted effect on environmental to master the fundamental knowledge of				
1.4. Course content							
General principles of ecosystem function and structure. Human effects on ecosystems. Environmental health aspects, health aspects in evironmental impact assessments, ecological health concept, global health and environmental issues. Bilogical, chemical and physical environmental factors and their impacts on health. Epidemiological environmental studies. Ecotoxicology. Planning and organization of ecological measures in crisis situations .							
1.5. Teaching methods	<ul> <li>☑ lectures</li> <li>☑ seminars and workshops</li> <li>☐ exercises</li> <li>☐ long distance education</li> <li>☐ field work</li> </ul>		individual assignment multimedia and network laboratories mentorship other				
1.6. Comments							

## 1.7. Student's obligations

Class attendance, activity and participation, oral exam

## 1.8. Evaluation of student's work

C	0,5	Activity/Participation		S i		Experimental	
Course attendance			Seminar paper		2,5	work	
Written exam	2	Oral exam		Essay		Research	
Project		Sustained knowledge		Report		Dunation	
		check				Practice	
Portfolio							

# 1.9. Assessment and evaluation of student's work during classes and on final exam

Evaluation is done according to the description in the paragraph 2.6. of the Study Programme

# 1.10. Assigned reading

- 1. Kaštelan Macan M., Petrović M., Kemija okoliša, HINUS I FKIT, 2013.
- 2. Puntarić D., Ropac C., *Opća epidemiologija*, Medicinska naklada Zagreb, 2007.
- 3. Baird, C., Environmental Chemistry, 2 Ed., W.F. Friedman & Comp, 2003.
- 4. Valić F. (ur), Zdravstvena ekologija, Medicinski fakultet Sveučilišta u Zagrebu, 2001.
- 5. Gordis L., *Epidemiology*, 2<sup>nd</sup> ed., WB Saunders Co, Philadelphia, 2000.
- 6. Babuš V., Epidemiološke metode, Medicinska naklada, 2000.

# 1.11. Optional / additional reading

Teacher's recommendation, additional reading (professional and CC materials)

1.12. Quality monitoring methods which ensure acquirement of output knowledge, skills and competences

Anonymous survey among students

Basic description					
Course coordinator	Ana-Marija Vrtodušić Hrgović, Ph.D., Assistan	Ana-Marija Vrtodušić Hrgović, Ph.D., Assistant Professor			
Course co-lecturer	Ivanka Avelini Holjevac, Ph.D., Professor Emeritus				
Course title	QUALITY MANAGEMENT AND SUSTAINABLE DEVELOPMENT				
Study programme	Postgraduate university doctoral study "Management of sustainable development"				
Course status	elective				
Year	2				
ECTS credits and	ECTS student 's workload coefficient	ECTS student 's workload coefficient			
teaching	Number of hours (L+E+S)	Number of hours (L+E+S)			

1. CO	JRSE DES	SCRIPTI	ION						
1.1.	.1. Course objectives								
	Connect and transfer the knowledge from contemporary theory and practice TQM, social responsibility and sustainable levelopment.								
1.2.	Course enrolment requirements								
1.3.	Expecte	ed cours	e learning outcomes						
	Development of specific competences, knowledge and skills from the field of TQM, standards and models of business excellence with the emphasis on the contribution of social responsibility and sustainable development.								
1.4.	Course	content							
busines and su	Defining the term of quality and TQM. Elements of quality and sustainable development. Contemporary models of business excellence and sustainable development: EFQM, BSC, MNBQA and the Demings prize. International standards and sustainable development: ISO 9001:2008, ISO 14001:2004. Ethical tourism codex and sustainable development. Quality and competitiveness. Social responsibility and sustainable development.								
1.5.	1.5. Teaching methods  I lectures  Seminars and workshops  □ exercises □ long distance education □ fieldwork  □ lindividual assignment □ multimedia and network □ laboratories □ mentorship □ other								
1.6.	Comme	ents							
1.7.	1.7. Student's obligations								
1.8.	Evaluat	ion of s	tudent's work						
Course		0,5	Activity/Participation	0,5	Seminar paper		Experimental		

attendance				work	
Written exam	Oral exam		Essay	Research	
Project	Sustained knowledge check	2	Report	Practice	
Portfolio	Case study	2			

# 1.9. Assessment and evaluation of student's work during classes and on final exam

Evaluation is done according to the description in the paragraph 2.6. of the Study Programme

## 1.10. Assigned reading

- 1. Avelini Holjevac, I., *Upravljanje kvalitetom u turizmu i hotelskoj industriji*, Fakultet za turistički i hotelski menadžment, Opatija, 2002.
- 2. Oakland, J.S., *Total Quality Management and Operational Excellence*, Routledge Taylor Francis Group, London, New York, 2014.

# 1.11. Optional / additional reading

- 1. Goetsch, D.L., Davis, S.B., *Quality Management for Organiztaional Excellence Introduction to Total Quality*, 7th Edition, Pearson Education Limited, Essex, 2014.
- 2. Isaksson, R., *Total Quality Management for Sustainable Development: Focus on Processes*, Lambert Academic Publishing, 2009.
- 3. Jaccard, M., The Objective is Quality: An Introduction to Performance and Sustainability Management Systems, EPFL Press, Lausanne, 2013.
  - 1.12. Quality monitoring methods which ensure acquirement of output knowledge, skills and competences

Questionnaires for students.

General information						
Course cordinator	Daniela Gračan, PhD., Full Professor	Daniela Gračan, PhD., Full Professor				
Course co-lecturer	Romina Alkier, PhD., Associate Professor					
Course title	Managing Sustainable Development of Nautical Tourism					
Study programme	Postgraduate university doctoral study "Management of sustainable development"					
Course Status	elective					
Year	1					
Value of points and way of class performance	ECTS Coefficient of Student's work overload	5				
performance	Number of hours (L+E+S)	15 <b>10+0+5)</b>				

#### 1.1. Course goals

#### Goal of the course is:

- Studying basic principles of managing sustainable development of Nautical Tourism founded on the study of Nautical Tourism development with the existing regulation,
- Developing capability of understanding and analyzing priorities in proper, sustainable resource managing and in improving and maintaining competitive position of Croatian Nautical Tourism for a longer period,
- Expansion of knowledge about the Nautical Tourism legislation and emphasizing the importance of market aspect of Nautical Tourism,
- Training of attendants for individual and team research work, and for preparation of a scientific-research paper,
- Emphasizing the importance of practical procedures with the purpose of managing sustainable development of all segments of Nautical Tourism: ports of nautical tourism, cruising and charter companies.

#### 1.2. Course enrolment requirements

## 1.3. Expected course learning outcomes

Learning outcomes manifest through general and specific competences. General competences imply mastering theoretical knowledge from the studied course units, training for independent and collaborative team research work, widening and application of adopted knowledge in preparation of research papers, improving the skills of teamwork and communicating through work on joint projects, communication and presentation skills.

Specific competences imply adoption of theoretical and applicable knowledge about managing sustainable development of Nautical Tourism and all of its segments: ports of nautical tourism, cruising and charter, and in particular process functions of marinas; appropriate use of practical procedures on all areas of business of ports of nautical tourism; developing awareness about strategic managing of Nautical Tourism with a goal of creating a nautical tourism product which matches the tourist's preferences and through that forms assumptions for achieving competitiveness on the tourist market.

#### 1.4. Course content

Based on a wide spectrum of primary economic and social motives which determine its contents, Nautical Tourism is a tourism of balance, experience, polycentric choice, originality, development of personality, new spiritual atmosphere, but also optimal economic goal and results, which enables successful realization of its primary function and satisfying more complex motives and needs of nautical tourists.

Course defines the area of Nautical Tourism through the term and significance of Nautical Tourism, and factors of its

development. It emphasizes the studying of basic principles of managing sustainable development of Nautical Tourism through all the phases of managing. Three basic forms of nautical tourist traffic are separated and thoroughly processed: ports of nautical tourism, charter and cruising. Complexity of Nautical Tourist Market and its basic parts is being processed, which requires centralization of the offer and effective placing on the market. Also, capacities for providing services of Nautical Tourism, as well as the typology of nautical ports are being processed. It is necessary to analyze the nautical offer to the details, and organize it optimally due to the efficient placing on the European market. Trends and global movements on the world Nautical Tourist market are being analyzed, and with the use of quantitative and qualitative indicators the state of Nautical Tourism in the Republic of Croatia is being presented, and guidelines and perspective of development is being presented. Ecological aspects of Nautical Tourism are being analyzed, and the measures which are focused on determining the upper boundary of tourist construction, prescribing and control of ecological influences, determining the guidelines for managing waste and waste waters, and ensuring quality. Measures in the field of protection and preservation of the sea and the coast are being emphasized and defined, all with appreciation of ecological and developmental specificity of certain parts, and all according to the individual forms of Nautical Tourism.

appreciation of ecological Nautical Tourism.	and de	evelopmental specifici	ity of ce	ertain parts	s, and all a	ccordin	g to the individual for	ms of
1.5. Types of teaching performance		Exercises	Seminars and workshops  Exercises  Long distance education		<ul> <li>✓ Individual assignments</li> <li>✓ Multi-media and Network</li> <li>✓ Laboratory</li> <li>✓ Mentorship</li> <li>✓ Rest</li> </ul>			
1.6. Comments								
1.7. Student's obliga	tions							
In agreement and under anticipated obligations. V according to the principles	Vith the	e use of relevant lite	rature,	students a	re require	d to <u>cr</u>	<u>eate</u> individual assign	
1.8. Evaluation <sup>2</sup> of st	tudent's	s work						
Course attendance	0.5	Activity during class	1	Seminar p	paper		Experimental work	
Written exam	2	Oral exam		Essay		1,5	Research	
Project		Continuous knowledge check		Report			Practical work	
Portfolio								
1.9. Procedure an	d the ex	xamples of evaluatio	n of the	e learning o	outcome d	uring c	lasses and on final ex	кат
Evaluation is conduc	ted acc	ording to the describ	ed in tl	he item 2.6	6. of the St	udy Pro	ogram	
1.10. Obligatory lite	erature	(in the period of app	olicatio	n of the pro	oposition c	of a stu	dy program)	
Luković, T., Gračan, D., Zec, D. i koautori (2015) Nautički turizam Hrvatske. Split: Redak Peručić, D. (2013) Cruising-turizam - razvoj, strategije i ključni nositelji. Dubrovnik: Sveučilište u Dubrovniku, Dubrovnik Gračan, D., Alkier, Radnić, R., Uran, M. (2011) Strateška usmjerenja nautičkog turizma u Europskoj uniji. Rijeka: Sveučilište u Rijeci, Fakultet za menadžment u turizmu i ugostiteljstvu u Opatiji								
1.11. Supplementa	1.11. Supplementary literature (in the period of application of the proposition of a study program)							
	Institut za turizam (2015) Akcijski plan razvoja nautičkog turizma Luković, T. (2013) Nautical tourism. Boston: CABI International							

Luković, T., Gržetić, Z. (2007) Nautičko turističko tržište u teoriji i praksi Hrvatske i europskog dijela Mediterana. Split:

<sup>&</sup>lt;sup>2</sup> **IMPORTANT:** along with every of ways of tracking student's work enter appropriate share in ECTS points of individual activities in a way that total number of ECTS points matches the point value of the course. Empty fields use for additional activities.



Hrvatski hidrografski institute		
1.12. Number of copies of obligatory literature in relation to the number of	students who	are currently
attending the classes on the course		·
Title	Number of	Number of
nue	copies	students
1.13. Quality monitoring methods which ensure acquirement of our	tput knowledg	ge, skills and
competences		
Quality of the teaching process will be monitored through examination of attitudes of study	attendants abou	it the course
quality (surveying), and the analysis of acquired results.		

General information						
Course instructor	Peter Mason, PhD, Professor	Peter Mason, PhD, Professor				
Name of the course	Critical Issues in Tourism	Critical Issues in Tourism				
Study programme	Postgraduate university doctoral development"	, ,				
Status of the course	elective	elective				
Year of study	1 (2. Semester)					
ECTS credits and manner of instruction	ECTS credits	ECTS credits 5				
	Number of class hours (L+E+S) 15 (10+0+5)					

## 1.1. Course objectives

- Explore the nature of the tourism and hospitality industry as a multi-layered and fragmented amalgam of interests, needs and values.
- Explore the measures that may be taken to address imbalances caused to the environment, social and economic interests that arise from a primarily market driven activity.
- Critically evaluate the impact of macro-issues, such as globalisation, sustainability and climate change on the tourism and hospitality sector.
- Critically evaluate the impact of micro-issues, such as corporate governance, policy making and ethics on the tourism and hospitality sector.
- Develop a critical understanding of how businesses and key stakeholders in the tourism and hospitality sector respond to, interpret and manage issues they encounter.

#### 1.2. Course enrolment requirements

# 1.3. Expected learning outcomes

## Learning Outcomes (LO)

LO 1 Undertake investigations to address significant critical issues in tourism and hospitality. Assimilate and analyse published information and statistical data to construct an academically robust presentation topic focusing on a contemporary issue in tourism and hospitality.

LO2 Present orally an academically robust presentation topic focusing on a contemporary issue in tourism and hospitality. Respond to critical questions on the presentation topic during the presentation.

LO3 Produce written wortk in essay format supported by academic references focusing on significant critical issues in tourism and hospitality.

#### 1.4. Course content

- 1) Ethics and Tourism
- 2) Globalisation and Tourism
- 3) Tourism and Environmental Sustainability
- 4) Tourism and Trade
- 5) Tourism Employment
- 6) Climate Change and Tourism
- 7) Protected Areas and Tourism
- 8) Heritage Tourism: Case study Dark Tourism

<sup>&</sup>lt;sup>3</sup> IMPORTANT: Enter the appropriate proportion of ECTS credits for each activity so that the total number of credits equals the ECTS value of the course. Use empty fields for additional activities.

- 5. Mason, P (2016) Tourism Impacts, Planning and Management, London: Routledge
- 6. Yeoman, I. (2008) Tomorrow's Tourist: scenarios and trends. Oxford: Elsevier Science
  - 1.12. Number of assigned reading copies in relation to the number of students currently attending the course

Title		Number of
Title	copies	students
Goodwin, H. (2011) Taking Responsibility for Tourism. Oxford: Goodfellows.	2	
Liburd, J. and Edwards, D. (2010) Understanding the Sustainable Development of Tourism. Oxford: Goodfellows.	2	
Lovelock, B and Lovelock, K (2013) The Ethics of Tourism: Critical and Applied Perspectives. London. Routledge	2	
Mason, P (2017) Geography of Tourism: Image, Impacts and Issues, Oxford: Goodfellow Publishers	2	
Mowforth, M. and Munt, I. (2015) Tourism and sustainability: development, globalisation and new tourism in the Third World. London: New York: Routledge.	2	
Singh, T. V. (2012) (Eds) Critical Debates in Tourism. Bristol: Channel View Publications	2	
Tribe, J. (2009) Philosophical Issues in Tourism. Bristol: Channel View Publications.	2	
Yeoman, I. (2012) 2050 — Tomorrow's Tourism. Bristol: Channel View Publications.	2	

1.13. Quality monitoring methods that ensure the acquisition of exit knowledge, skills and competences

Regulated by internal acts of the Faculty – standardized questionnaire for evaluation of the University of Rijeka. Portfolio of the student (monitoring the improvement).

Basic description						
Course coordinator	Dragan Magaš, Ph.D., Full Professor					
Course title	PUBLIC SECTOR AND TOURISM POLITICS					
Study programme	Postgraduate university doctoral study "Management of sustainable development"					
Course status	elective					
Year	2					
ECTS credits and	ECTS student 's workload coefficient 5					
teaching	Number of hours (L+E+S) 15 (10+0+5)					

1. COURSE DESCRIPTION									
1.1.	1.1. Course objectives								
To introduce the students of the postgraduate doctoral study with the public administration attitude toward tourism and the demands that the tourism industry most often has towards the public administration. Research of the public administration is usually used for social benefits and the social control of development costs.									
1.2.	1.2. Course enrolment requirements								
1.3.	Expected co	ourse le	arning outcomes						
Understanding the relationship of the public administration, its measures and tools for tourism. Understanding the rules which establish a correlation between the importance of tourism for the economy of a certain country and the interests of the public sector that goes to the formation of the appropriate organisational forms which are in charge of tourism.									
1.4.	Course con	tent							
The framework of public politics and public tourism organisation. The impact of the public sector on the tourism development. Demand and revenue management. Services and costs management. Intervention politics.									
1.5.	1.5. Teaching methods				<ul> <li>☑ individual assignment</li> <li>☐ multimedia and network</li> <li>☐ laboratories</li> <li>☑ mentorship</li> <li>☐ other</li> </ul>				
1.6. Comments									
1.7. Student's obligations									
1.8. Evaluation of student's work									
Lourse attendance   U.5   Activity/Participation   Seminar paper   1.5		Experimental work							

Written exam	Oral exam	1	Essay	Research	1
Project	Sustained knowledge check		Report	Practice	
Portfolio	Mentorship	1			

## 1.9. Assessment and evaluation of student's work during classes and on final exam

Evaluation is done according to the description in the paragraph 2.6. of the Study Programme

## 1.10. Assigned reading

- 1. Jenkins, J., Stories of Practice: Tourism Policy and Planning, Routledge, 2016.
- 2. Bramwell, B., Lane, B., *Tourism Governance: Critical Perspectives on Governance and Sustainability*, Routledge, 2013.
- 3. Edgell, D. L., Swanson, J., *Tourism Policy and Planning: Yesterday, Today, and Tomorrow*, Routledge, 2013.
- 4. Dwyer, L., Forsyth, P., Tourism Economics and Policy, Channel View Publications, 2010.
- 5. OECD Turism Trends and Policies 2014, OECD Publishing, 2014.
- 6. Keller, P., Bieger, T., *Managing change in tourism, Creating Opportunities Overcoming Obstacles* (AIEST), Erich Schmidt Verlag, Berlin, 2010.
- 7. Magaš, D., *Menadžment turističke organizacije i destinacije*, Sveučilište u Rijeci, Fakultet za turistički i hotelski menadžment Opatija, Adamić, Rijeka, 2003.
- 8. WTO Basic Concepts of the Tourism Satellite Account (TSA), WTO, Madrid.
- 9. Barković, I., Širić, M. *Uloga i značaj javno-privatnog partnerstva u Republici Hrvatskoj : izabrani primjeri*, Ekonomski vjesnik. 23 (2010), 1 ; str. 184-202.
- 10. Budak, J., Jurlina Alibegović, D., Nestić, D. [et al.], Deset tema o reformi javne uprave u Hrvatskoj. Zagreb, 2011.
- 11. Bejaković, P., Vukšić, G., Bratić, V. *Komparativna analiza zaposlenosti i naknada za zaposlene u javnom sektoru u Hrvatskoj i u Europskoj uniji,* Social Research Journal for General Social Issues (Društvena istraživanja Časopis za opća društvena pitanja), Issue: 1 / 2012, str.: 101-119

# 1.11. Optional / additional reading

- 1. Yescombe, E. R., Javno-privatna partnerstva: načela politike i financiranje, Zagreb, Mate, 2010.
- 2. Cooper, C., Fletcher, J., Fyall, A., Gilbert, D., Wanhill, S., Ekonomija turizma načela i praksa, Ekokon, Split, 2008.
- 3. Juričić, D., Ekonomija javno-privatnog partnerstva, Ekonomski pregled, 59 (2008), 7/8; str. 452-468
- 4. Perić, J., Dragičević, D., *Partnerstvo javnog i privatnog sektora : razumijevanja, teorijske poveznice, međunarodno iskustvo* (izbor radova), Rijeka, Fintrade & tours, 2006.
- 5. Bošković, T., *Turizam kao faktor privrednog razvoja*, Škola biznisa. 2 (2009), str. 23-28.

## 1.12. Quality monitoring methods which ensure acquirement of output knowledge, skills and competences

Questionnaires, surveys and discussions with teachers will assess the quality of the lectures, acquisition of the programme content and the achieved results. It will all be documented and the success of the students will be continuously analysed, during the lectures, while carrying out their obligations and the performance of student learning outcomes. The students' success and satisfaction will also be monitored and controlled during the personal contact of the mentor and the student.

Basic description					
Course coordinator	Mislav Šimunić, Ph.D., Full Professor				
Course co-lecturer	Sonja Sibila Lebe, Ph.D., Associate Professor				
Course co-lecturer	Ljubica Pilepić Stifanich, Ph.D., Associate Professor				
Course title	E-BUSINESS IN TOURISM				
Study programme	Postgraduate university doctoral study "Management of sustainable development"				
Course status	elective				
Year	2				
ECTS credits and ECTS student 's workload coefficient 5					
teaching Number of hours (L+E+S) (10+0+5)					

1. COURSE DESCRIPTION						
1.1. Course objectives						
Today, it is almost impossible to talk about modern business without mentioning electronic business, electronic marketing and sophisticated "IT"business solutions. After completing the course students will be able to undederstand; how to plann and implement IT in business, how to use and make business and analisys when business goes "via" internet and world wide web.						
1.2. Course en	rolment	requirements				
Basic course of infor	matics sci	ence, work experience				
1.3. Expected	course le	earning outcomes				
Correct interpretatio	n and use	e of basic concepts in "Using	IT, interr	net and www in mod	dern business".	
1.4. Course co	ntent					
Interaction: Information technology – Information system – Internet – World Wide Web - Tourism. Electronic business, electronic marketing and contemporary e-advertising models. Modern business - sophisticated business solutions.						
1.5. Teaching methods						
1.6. Comments						
1.7. Student's obligations						
Regular class attending, project paper (case study) and final oral exam.						
1.8. Evaluation of student's work						
Course attendance	0,5	Activity/Participation		Seminar paper	Experimental work	
Written exam		Oral exam	2	Essay	Research	
Project		Sustained knowledge		Report	Practice	

Portfolio	Case Study	2,5
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Evaluation is done according to the description in the paragraph 2.6. of the Study Programme

## 1.10. Assigned reading

- 1. Ali, A., Frew, A., Information and Communication Technologies for Sustainable Tourism, Routledge-Taylor and Francis Group, London & New York, 2013.
- 2. Benckendorff, P. J., Tourism Information Technology, CABI, 2014.
- 3. Hajime, E., New Business Opportunities in the Growing E-Tourism Industry, IGI Global, 2015.

## 1.11. Optional / additional reading

- 1. Galičić, V., Šimunić, M. Informacijski sustavi i elektroničko poslovanje u turizmu i hotelijerstvu, FTHM Opatija, Opatija, 2006
- 2. Actual Scientific papers and \*.ppt presentations (power point presentations)
  - 1.12. Quality monitoring methods which ensure acquirement of output knowledge, skills and competences

Course attendance, Case study and final exam are graded.



Ekonomika klimatskih promjena, Šverko Grdić

Basic description					
Course coordinator	Elvio Baccarini, Ph.D., Full Professor	lvio Baccarini, Ph.D., Full Professor			
Course title	ETHICS OF SUSTAINABLE DEVELOPMENT				
Study programme	Postgraduate university doctoral study "Management of sustainable development"				
Course status	elective	elective			
Year	2				
ECTS credits and	ECTS student 's workload coefficient 5				
teaching	Number of hours (L+E+S)	15 10+0+5)			

1. COURSE DESCRIPTIO	N						
1.1. Course objectives							
The goal of the course is that	the students meet, understand and ana	alyse the basic terms and facts from the course Ethics.					
1.2. Course enrolment	t requirements						
1.3. Expected course l	earning outcomes						
understand, analyse and cor and develop a critical attitud understand, analyse and cor development; apply the theoretical setting	e towards it; npare dominant morale theories in whi gs of moral philosophy into realistic sit	es in ethical debates about sustainable development ch framework there is a discussion about sustainable uations concerning sustainable development, with a ds future generations and the relation between					
1.4. Course content							
situation? Sustainable dev intergenerational justice. In Sustainable development an	elopment and or responsibilities to tergenerational equity and options of d the accumulation of capital. Sustainab	consider the issue of sustainability from the current wards the future generations. Sustainability and sustainability. Social justice and ecological goods. le development, social justice and ecological taxation. tainable development. Ethical anthropocentrism and					
1.5. Teaching methods  I lectures  Seminars and workshops  □ exercises □ long distance education □ fieldwork  □ long distance education □ fieldwork □ long distance education □ other □ other □ other							
1.6. Comments	-						
1.7. Student's obligati	ons						

The student has the obligation to read the relevant literature before the classes, as a preparation for the lectures and prerequisite for a satisfactory activity in the classes. The engagement in the class and the final essay will be the basis for the evaluation.

### 1.8. Evaluation of student's work

Course attendance	0,5	Activity/Participation	1	Seminar paper		Experimental work	
Written exam		Oral exam		Essay	2	Research	
Project		Sustained knowledge check		Report		Practice	
Portfolio		Mentorship	1,5				

### 1.9. Assessment and evaluation of student's work during classes and on final exam

Evaluation is done according to the description in the paragraph 2.6. of the Study Programme

# 1.10. Assigned reading

- 1. Beckerman, W., Pasek, J., Justice, Posterity, and the Environment, Oxford, Oxford University Press, 2001.
- 2. Persson, I., Savulescu, J., Unfit for the Future, Oxford, Oxford University Press, 2011.
- 3. Singer, P., Jedan svijet. Etika globalizacije, Zagreb, Ibis grafika, 2005.

### 1.11. Optional / additional reading

- 1. Campbell, S.D., Sustainable Development and Social Justice: Conflicting Urgencies and the Search for Common Ground in Urban and Regional Planning, Michigan Journal of Sustainability, 1 (1), <a href="http://dx.doi.org/10.3998/mjs.12333712.0001.007">http://dx.doi.org/10.3998/mjs.12333712.0001.007</a> (pristup 25.10.2016.)
- 2. Bell, D.R., Political Liberalism and Ecological Justice, Analyse & Kritik, 28 (2), 2006, pp. 206-222.
- 3. Leuenberger, D.Z., Wakin, M., Sustainable Development in Public Administration Planning. An Exploration of Social Justice, Equity, and Citizen Inclusion, "Administrative Theory & Praxis", 29 (3), 2007, pp. 394-411.
- 4. Schmidtz, D., Person, Polis, Planet. Essays in Applied Philosophy, Oxford, Oxford University Press, 2008.
- 5. Sunstein, C.R., Worst-Case Scenarios, Cambridge, Harvard University Press, 2007.
- 6. Vanderheiden, S., Atmosferic Justice. A Political Theory of Climate Change, Oxford, Oxford University Press, 2008.
- 7. Winston, M., Sustainability and Social Justice, International Journal of Business and Social Science, 16 (2), 2011., pp. 33-37.

#### 1.12. Quality monitoring methods which ensure acquirement of output knowledge, skills and competences

Monitoring of the quality and performance of the course will be focused on the students experience and intellectual progress. In connection to this, a questionnaire will be created and used and with it the students will evaluate the teaching skills, interaction with the students, the learning of the content, institutional environment. The possibility of an early evaluation is anticipated (3 to 5 weeks after classes start) and evaluation upon completion of the course. Debates will be held with the aim of focusing on the causes that led to the formation of certain attitudes about the course (group and individual). The course coordinator will rely on the observations of other teachers, colleagues, and experts. An important fact for the quality monitoring will be the student's results: grading and evaluating of the students works which can give insight about particular deficiencies in the course content or difficulties in understanding parts of the curriculum, each student will have a portfolio (progress monitoring).

Basic description					
Course coordinator	Helga Maškarin Ribarić, Ph.D., Full Professor	Helga Maškarin Ribarić, Ph.D., Full Professor			
Course title	STRATEGIC MEASUREMENT SYSTEMS AND MANAGING COMPANY RESULTS				
Study programme	Postgraduate university doctoral study "Management of sustainable development"				
Course status	elective	elective			
Year	2				
ECTS credits and	ECTS student 's workload coefficient 5				
teaching	Number of hours (L+E+S) 15 (10+0+5)				

1. COURSE DESCRIPTIO	N	
1.1. Course objectives		
successful measurement of l consistent with the strategion	ousiness results: design, implement ar objectives, evaluate the strategy using	students will be able to: explain the importance of ad analyse the measures of success and goals which are ng the feedback system for strategic measurement and cute a strategic system for the results management.
1.2. Course enrolmen	t requirements	
1.3. Expected course	earning outcomes	
l .	interpretation of basic concepts; descults management: developing of str	escription and interpretation of various systems for ategic maps and BSC.
1.4. Course content		
contemporary approaches result management syster characteristics, development	s; Measurement process of busines ns (DuPont, ZVEI, RL, Tableau de Bord	system; results of operations – traditional and se results: basic theory of indicators: Traditional s; Contemporary systems for strategic management – inplementation (Balanced Scorecard, strategic maps. early warning systems.
1.5. Teaching methods	<ul> <li>☐ lectures</li> <li>☐ seminars and workshops</li> <li>☐ exercises</li> <li>☐ long distance education</li> <li>☐ fieldwork</li> </ul>	<ul><li>☐ individual assignment</li><li>☐ multimedia and network</li><li>☐ laboratories</li><li>☐ mentorship</li><li>☐ other</li></ul>
1.6. Comments		
1.7. Student's obligat	ions	
		d conceptual knowledge, making a project

1.8. Evaluation of student's work							
Course attendance 0,5 Activity/Participation Seminar paper Experimental work							
Written exam	0,5	Oral exam	1	Essay		Research	
Project	3	Sustained knowledge check		Report		Practice	
Portfolio							

Evaluation is done according to the description in the paragraph 2.6. of the Study Programme

## 1.10. Assigned reading

- 1. Merchant, K.A., Van der Stede, W.A., *Management Control Systems: Performance Measurement, Evaluation and Incentives*, 3<sup>rd</sup> Edition, Financial Times Press, 2011.
- 2. Bourne, M., Bourne, P., Handbook of Corporate Performance Management, John Wiley & Sons, 2011.
- 3. Kaplan, R. and Norton, D., *Strategy Maps: Converting Intangible Assets into Tangible Outcomes,* Harvard Business School Press, 2004.

## 1.11. Optional / additional reading

- 1. Aguinis, H., *Performance Management*, 2<sup>nd</sup> Ed., Pearson Prentice Hall, 2009.
- 2. Cokins, G., *Performance Management: Integrating Strategy, Execution, Methodologies, Risk and Analytics,* John Wiley and Sons, 2009.
- 3. Kaplan, R. and Norton, D., *Alignment: Using the Balanced Scorecard to Create Corporate Synergies,* Harvard Business School Press, 2006.
- 4. Kaplan, R., Norton, D., *The Execution Premium: Linking Strategy to Operations for Competitive Advantage,* Harvard Business Press, 2008.
- 5. Simons, R., Performance Measurement and Control Systems for Implementing Strategy, Prentince Hall, 2000.
- 6. Tintor, J., Poslovna analiza, Masmedia, Zagreb, 2009.

# 1.12. Quality monitoring methods which ensure acquirement of output knowledge, skills and competences

Regulated by internal acts of the Faculty – standardized questionnaire for evaluation of the University of Rijeka. Portfolio of the student (monitoring the improvement)

Basic description						
Course coordinator	Irena Ateljević, Ph.D., Professor	rena Ateljević, Ph.D., Professor				
Course title	TOURISM PROJECTS AND THEIR ENVIRONMENTAL IMPACT					
Study programme	Postgraduate university doctoral study "Management of sustainable development"					
Course status	elective	elective				
Year	2					
ECTS credits and	ECTS student's workload coefficient 5					
teaching	Number of hours (P+V+S)	15 (10+0+5)				

# 1. OPIS PREDMETA

### 1.1. Course objectives

Course objectives are divided in four main educational phases:

- Basis of normative ecological assessment in accordance with three European directives 85/337/EEZ, 1985 Environmental impact assessment (PUO) projects, 92/43/EEZ Environmental incidence assessment (Vinci) projects and planning 2001/42/EZ Strategic environmental assessment (SEA);
- Evaluating methods and procedures from the point of three assessment areas
- -Techniques used in preparations for environmental impact assessment (Vinci)
- Presentation of studies on environmental impact assessment (infrastructural projects, roads, renovation, plans connected to regulation) regarding investments in tourism in accordance with the three European directives

#### 1.2. Course enrolment requierments

# 1.3. Expected course learning outcomes

To offer students: Acquire knowledge on European environmental impact assessment legislation projects and town-planning scheme. Environmental impact assessment (EIA), Strategic environmental assessment (SEA) and environmental incidence assessment (Vinci). Techniques to carry out environmental impact assessment in tourism projects.

### 1.4. Course content

Content: Methods for environmental assessment like EIA, SEA or Habitat Regulation Assessment are based on the same theory and methodology as environmental impact assessment studies carried out in projects, During the monitoring of these methods and techniques it is possible to provide environmental impact assessments even for projects, plans, and territorial programmes.

# Course programme:

With strategic environmental assessment coming into effect in 2001.. 2001/42/CE (SPUO), town-planning scheme and territorial programme, one long legislative phase came to an end. In this period EU members were attentive of procedure implementation, methods and techniques to validate projects, programmes and plans and stisfy mandatory procedures in reference to environmental valutation.

Furthermore, directives 85/337/CEE, from 1998, on Environmental valutation (Valutazione di Impatto ambientale) of projects and the additional directive 92/43/CEE from 1999, on Environmental incidence valutation (Valutazione di Incidenza Ambientale) of projects, town-planning schemes and territorial programmes is finalized with special protection of biodiversity in areas of importance for the EU. Evolution of projects disciplines is oriented towards knowledge integration derived from studies on environmenta impact assessment, which serves as a good incubator for increasing projects' quality.

These procedured require the three grand systems that make up an environment, the biotic aspects (phlora and phauna), abiotic (geostructure, earth and air) and human (social, economic and cultural structure) to become basis for project assessment.

Therefore successful projecting, programming and planning tourism projects should have a specific assessment, that enables them to reach internationalisation of sustainability principles on different levels of territorial development.

Lecture content: Course objectives are divided in four main educational phases:

- Basis of normative ecological assessment in accordance with three European directives 85/337/EEZ, 1985 Environmental impact assessment (PUO) projects, 92/43/EEZ Environmental incidence assessment (Vinci) projects and planning 2001/42/EZ Strategic environmental assessment (SEA);
- Evaluating methods and procedures from the point of three assessment areas
- -Techniques used in preparations for environmental impact assessment (Vinci)
- Presentation of studies on environmental impact assessment (infrastructural projects, roads, renovation, plans connected to regulation) regarding investments in tourism in accordance with the three European directives

Teaching methods: Lectures, case-study analysis, exercises and back-up in relation to EIA, SEA and Vince as the most important parts of the course, as well as impact assessement methodology on environment and/or plans. Guest lecurers, specialists in area of EIA, SEA and Vince in tourism destinations will be invited.

1.5. Teaching methods		<ul> <li>☐ lectures</li> <li>☐ seminars and workshod</li> <li>☐ exercises</li> <li>☐ long distance education</li> <li>☐ fieldwork</li> </ul>	•	⊠individua   multime   laborato   mentors   other _	nment d network		
1.6. Comments		-					
1.7. Student's obligation							
Knowledge on European of Enviromental incidence assess			impa	ct assessment, Stra	ategic	enviromental asses	sment,
1.8. Evaluation	of stud	ent's work					
Course attendance	0,5	Activity/Participation		Seminar paper	1,5	Experimental work	1
Written exam		Oral exam	2	Essay		Research	
Project		Sustained knowledge check		Report		Practice	
Portfolio							

## 1.9. Assessment and evaluation of student's work during classes and on final exam

Evaluation is done according to the description in the paragraph 2.6. of the Study Programme

## 1.10. Assigned reading

- 1. Ateljevic, I., Transmodernity remaking our (tourism) world? in Tribe, J. (Ed.) Philosophical Issues of Tourism, (pp. 278-300). Elsevier Social Science Series, 2009.
- 2. Lean, G.L., Transformational travel inspiring sustainability. In R. Bushell., & P., Sheldon, (Eds.). Wellness and tourism: Mind, body, spirit, place. New York: Cognizant, 2009.
- 3. Pritchard, A., Morgan, N. and Ateljevic, I. (2011) Hopeful Tourism: A New Transformative Perspective, Annals of Tourism Research, 38 (3), 941-963.
- 4. Pollock, A., Social entrepreneurship in tourism: The conscious travel approach. Tourism Innovation Partnership for Social Entrepreneurship (TIPSE): UK, 2015.
- 5. Reisinger, Y. (Ed.), Transformational tourism: tourist perspectives. Oxfordshire: CABI, 2013.
- 6. Reisinger, Y. (Ed.), Transformational tourism: Host perspectives. Oxfordshire: CABI, 2015.

7. UNWTO & Institute for Tourism (2016) Transformative power of tourism: A paradigm shift towards more responsible traveller.

http://cf.cdn.unwto.org/sites/all/files/pdf/global\_report\_transformative\_power\_tourism\_v5.compressed\_2.pdf

# 1.11. Optional / additional reading

- 1. Ateljevic, I., Pritchard, A., Morgan, N. (Eds.), The Critical Turn in Tourism Studies: Innovative Research Methodologies. Oxford: Elsevier, 2007.
- 2. Ateljevic, I. Pritchard, A., Morgan, N. (Eds.), The Critical Turn in Tourism Studies: Promoting an Academy of Hope. Oxford: Routledge, 2012.
  - 1.12. Quality monitoring methods which ensure acquirement of output knowledge, skills and competences

Students' questionnaries and surveys. Monitoring teaching quality conducted by University.

Basic description					
Course coordinator	Mladen Črnjar, Ph.D.	Vlladen Črnjar, Ph.D.			
Course co-lecturer	Marinela Krstinić Nižić, Ph.D., Associate Professor				
Course title	INTEGRATED SPATIAL— ECONOMIC PLANNING FOR SUSTAINABLE DEVELOPMENT				
Study programme	Postgraduate university doctoral study "Management of sustainable development"				
Course status	elective; inactive (not performed in the current academic year)				
Year	2				
ECTS credits and	ECTS student 's workload coefficient 5				
teaching	Number of hours (L+E+S)	15 (10+0+5)			

teaching	Number of hours (L+E+S)	15 (10+0+5)
1. COURSE DESCRIPTIO	N	
1.1. Course objectives	5	
adoption of an integrated a about spatial planning, st environment protection, so students acquire knowledge	train the doctoral students to understand the spare pproach to managing growth and development. Trategic planning, activities for spatial evaluation cioeconomic, humanistic and cultural dimensions, about the basic steps of spatial evaluation and decestination on a sustainable basis. The aim is to explain such agreements.	The aim is to provide relevant knowledge in, nature and environment protection, etc. Besides, the goal is that the doctoral ision optimization about the development
1.2. Course enrolmen	t requirements	
1.3. Expected course	learning outcomes	
terms of sustainable devel	octoral students will be trained for the integral pe opment. They are expected to adopt finding re ation, protection of the nature and environment, en er dimensions.	lated to spatial and strategic planning,
1.4. Course content		
and their participation, pla landscape values, environm the environmental impact; feedback venture investing,;	conomics, urban structures and land use, national inning, strategic planning and implementation plental and landscape protection; environmental im planning and design of tourism destinations on cash flow analysis; analysis of social costs and profining for sustainable development; sustainable de	lans; role of the state; urban planning; pact assessment; strategic assessment of a sustainable basis; economic planning; fit; indicators of sustainable development;

islands; the Barcelona convention and the Protocol on integrated Coastal Zone Management.

Seminars and workshops

exercises

1.5. Teaching

methods

⊠individual

assignment

multimedia

			☐ long distance education ☐ fieldwork				and network ☐ laboratories ☐ mentorship ☐ other	
1.6.	Comments							
1.7.	Student's c	bligatic	ons					
	are expected ble developm		ter the literature and know	ledge rele	evant for the field of	econon	nics and politics of	
1.8.	Evaluation	of stud	ent's work					
Course a	ttendance	0,5	Activity/Participation	0,5	Seminar paper	2	Experimental work	
Written	exam		Oral exam	0,5	Essay		Research	0,5
Project			Sustained knowledge check		Report		Practice	
Portfolio	)				Case study	1		
1.9.	Assessmen	t and e	valuation of student's wo	ork durin	g classes and on fir	nal exa	т	
Eva	luation is do	ne acco	rding to the description	in the pa	ragraph 2.6. of the	Study	Programme	
1.10	. Assigned re	eading						
2. 3.	Šimunović, I. Šimunović, I. Krešić, I.: <i>Pro</i>	:Grad u i : Planira ostorna e	i Ekonomika, Školska knjiga regiji, Pogledi, Split, 1986. nje ili pravo na budućnost, i konomija, Informator, Zagr o planiranje u praksi, Glosa,	Marjan ti eb, 1977.				
1.11	. Optional /	additior	nal reading					
1.	Glasson, J	Therivel.	R Chadwick, A. (1994): <i>In</i>	troductio	n to Environmental I.	mpact A	A <i>ssessment,</i> Universi	tv

- Glasson, J. Therivel, R. Chadwick, A. (1994): Introduction to Environmental Impact Assessment, University College London Press
- 2. Therivel, R. Wilson, E. Thompson, S. Heany, D. Pritchard, D. (1995): *Strategic Environmental Assessment*, Earthscan Publications, Ltd, London
- 3. Cicin-Sain, B.; Knecht, R.W. (1998): *Integrated Coastal and Ocean Management Concepts and Practices*, Island Press
- 4. Sošić, L., *Krajobrazne vrijednosti jadranske obale u svjetlu turističkog razvoja i njihove zaštite*, Međunarodni znanstveni skup Identitet jadranske turističke arhitekture, HAZU, Zagreb, 3. lipnja 2008.
- 5. Steiner, F., The Living Landscape and Ecological Approach to Landscape planning, McGraw-Hill, 1994.
- 6. ULI Development handbook Series: *Resort Development Handbook*, 4. Land Use planning and Product Design. ULI, 2002.
- 7. Wenche E. Dramstad, James D. Olson, and Richard T. T. Forman., *Landscape ecology principles in landscape architecture and land-use planning.* Island press, 1996.
- 8. The European Landscape Convention: www.coe.int/t/dg4/cultureheritage/heritage/landscape/default\_en.asp
- 9. Sardegna; Piano paesaggistico territoriale: <a href="https://www.sardegnaterritorio.it/documenti/6-83-20070522141529.pdf">www.sardegnaterritorio.it/documenti/6-83-20070522141529.pdf</a>
- 1.12. Quality monitoring methods which ensure acquirement of output knowledge, skills and competences

Ex-ante evaluation of the course performance.

Student evaluation.

Basic description				
Course coordinator	Edna Mrnjavac, Ph.D., Full Professor			
Course title	SUSTAINABLE TRANSPORT MANAGEMENT IN TOURISM			
Study programme	Postgraduate university doctoral study "Management of sustainable development"			
Course status	elective			
Year	2			
ECTS credit and	ECTS student's workload coeficient	5		
teaching	Number of hours (P+V+S)	15 (10+0+5)		

1. COURSE DESCRIPTION						
1.1. Course objectives						
After the completion of the course the attendant will correctly interpret the theoretical postulates of sustainable development in transport and tourism, its relation to environmental protection on one hand and the need to satisfy market demands on the other.  Students will be able to define the traffic directional modalities in sustainable development, as well as acquire the knowledge to evaluate and argument the implementation of traffic policy measures, technological solutions, organizational and spacial concepts, legal regulative and public-private ownership. They will form a personal critical outlook on transport and tourism concepts in regard to tourist destinations, and create a model of their own based on their knowledge of transport sustainability and tourism and scientific research for a given tourist destination.						
1.2. Course enrolment i	requierments					
-						
1.3. Expected course le	arning outcomes					
management, he/she is refer different outlooks on sustaina	red to specialize in most recent interdable development in traffic and tourism	transport, tourism and sustainable development isciplinary scientific cognitions. While researching, the attendant is expected to develop team-work ging traffic sustainability in real-life situations.				
1.4. Course content						
transport. Technological aspe	ect of sustainability of transport. Orga s in setting up sustainable transport and	tourism development. Traffic policy for sustainable nizational and spacial aspect of sustainability of its legal regulative. Public – private partnership in				
1.5. Teaching methods	Lectures Seminars and workshops Exercises Long distance education Fieldwork	<ul> <li>✓ Individual assingment</li> <li>✓ Multimedia and network</li> <li>✓ Laboratories</li> <li>✓ Mentorship</li> <li>✓ Other</li> </ul>				
1.6. Comments	-					

## 1.7. Student's obligations

## 1.8. Evaluation of student's work

Course attendance	0,5	Activity/Participation	1	Seminar paper	Experimental work	
Written exam	2	Oral exam		Essay	Research	
Project		Sustained knowledge check		Report	Praktični rad	
Portfolio		Case study	1,5			

1.9. Assessment and evaluation of student's work during classes and on final exam

Evaluation is done according to the description in the paragraph 2.6. of the Study Programme

- 1.10. Assigned reading (at the time of the submission of the study programme proposal)
- 1. Warren, J., Managing Transport Energy power for a Sustainable Future, Oxford, 2007.
- 2. Rietveld, P., Stough, R.R., Institurtions and Sustainable Transport: Regulatory Reform in Advanced Economics, EE, Cheltenham, 2007.

# 1.11. Optional / additional reading

- 1. Črnjar, M., Črnjar, K., Menadžment održivoga razvoja, FTHM i Glosa, Rijeka, 2009.
- 2. Freitelson, E., Iverhoef, T.E., Transport and Environment In Search for Sustainable Solutions. EE, Cheltenham, 2001
- 3. Golubić, J., Promet i okoliš, FPZ, Zagreb, 1999.
  - 1.12. Quality monitoring methods which ensure acquirement of output knowledge, skills and competences

Questionnaries conducted on students. System of quality check defined by the University.

Basic description				
Course coordinator	Greta Krešić, Ph.D., Full Professor			
Course title	SUSTAINABLE FOOD CHAIN			
Study programme	Postgraduate university doctoral study "Management of sustainable development"			
Course status	elective			
Year	2			
ECTS credit and	ECTS student's workload coeficient	5		
teaching	Number of hours (P+V+S)	15 (10+0+5)		

1. COURSE DESCRIPTION	N	
1.1. Course objectives		
	•	tainable production, processing, distribution eatment of waste to ensure economical, social
1.2. Course enrolment	requirements	
-		
1.3. Expected course l	earning outcomes	
a closed food chain. Furthern	nore they will note the potentials and the defe	od production, distribution and consumption in ects of a specific food consumption system that le development practices in tourism or other
1.4. Course contents		
and protection. Ensure food sproduction and processing. S	inable food chain and its elements. Natural resupply and sustainable development. Agricultus ustainability of new methods in food production. Enviromentaly responsible waste water trea	ral and food policy. Agricultural organic on and processing. Sustainability of food and
1.5. Teaching method	<ul> <li>☐ lectures</li> <li>☐ seminars and workshops</li> <li>☐ exercises</li> <li>☐ long distance education</li> <li>☐ fieldwork</li> </ul>	<ul> <li>individual assignments</li> <li>multimedia and network</li> <li>laboratories</li> <li>mentorship</li> <li>other</li> </ul>
1.6. Comments	-	
1.7. Student's obligati	ons	
1.8. Student's obligati	ons	

Course attendance	0,5	Activity/Participation		Seminar paper	3	Experiment	
Written exam		Oral exam	1,5	Essay		Research	
Project		Sustained knowledge check		Report		Practice	
Portfolio							

Evaluation is done according to the description in the paragraph 2.6. of the Study Programme

# 1.10. Assigned reading

- 1. Lawrence, G., Lyons, K., Wallington, T., Food security, Nutrition and Sustainability, Earthscan, London, UK, 2010.
- 2. Marsden, T., Morley, A., Sustainable Food System, Routledge, New York, 2014.

# 1.11. Optional / additional reading

- 1. Traore, M., Thomspson, B., Thomas, G., Sustainable Nutrition Security, FAO, Rome, 2012.
- 2. Burlingame, B., Dernini, S., Sustainable Diets and Biodiversity, FAO, Rome, 2010.

# 1.12. Quality monitoring methods which ensure acquirement of output knowledge, skills and competences

Questionnaries and surveys to asses teaching quality, test performance review

Basic description					
Course coordinator	Adriana Jelušić, Ph.D., Associate Professor				
Course co-lecturer	Zvonimira Šverko Grdić, Ph.D., Associate Professor				
Course co-lecturer	Daniel Dragičević, Ph.D., Assistant Professor				
Course title	DEVELOPMENT ECONOMICS FOR A NEW AGE AND CHALLENGE MANAGEMENT				
Study programme	Postgraduate university doctoral study "Management of sustainable development"				
Course status	elective				
Year	2				
ECTS credits and	ECTS student's workload coefficient 5				
teaching	Number of hours (L+E+S)				

#### 1. COURSE DESCRIPTION

#### 1.1. Course objectives

Defining and progressing under new conditions. Finding ways to progress and successfully compete in scarce natural resources. Competence to work out other or alternative sources of growth and development. Competence to successfully manage agencies on national and/or regional level. Corporative management in national (state) agencies and/or regional associations. Management process competences. Management under new conditions and demands. Keeping track of upto-date european and world trends in economics, economic and development policy.

## 1.2. Course enrolment requierments

#### 1.3. Expected course learning outcomes

Knowledge of economic policy, modern development (new trends)

Knowledge of geoeconomics in reference to geopolicy

Management, leadership and solving crisis situations skills

Knowledge and skills of small and open enterprises within modern economic development (new trends)

Knowledge and skills of small and medium sized bussiness entities within modern economic development

Knowledge and skills to use the competitive advantage

Negotioation skills with purpose to apply acquired knowledg

Referential skills and setting the criteria

#### 1.4. Course content

The role and correlation between economic policy and development under new conditions. Economic policy under the conditions of new global relations. State's effects on economic policy and Geoeconomics development, approaches, explanations, Geopolitics activity course; gradual influence weakening reduction. Small and open enterprises position. Great global economic integrations. European Union. Croatia's position in macroregion in refrence to economic and development policy. Croatia's position in the EU. Possible integrational relations besides EU. Development and assessment of strategic goods such as energy, food, water, air ecc. Crisis and its processes. Solving crisis and consequences. Crisis managing. Challenges in new conditions. Challenges as part of economic theory and practice. Economic challenges and solutions in the conditions of managing challenges.

1.5. Teaching methods		<ul><li>☐ Lectures</li><li>☐ Seminars and workshops</li><li>☐ Excercises</li><li>☐ Long distance education</li><li>☐ Fieldwork</li></ul>			<ul> <li>✓ Individual assignment</li> <li>✓ Multimedia and network</li> <li>✓ Laboratories</li> <li>✓ Mentorship</li> <li>✓ Other</li> </ul>			
1.6. Comments		-						
1.7. Student's o	obligatio	ions						
1.8. Evaluation	of stud	ent's work						
Course attendance	0,5	Activity/Participation		Seminar paper	0,5	Experimental work		
Written exam		Oral exam	1	Essay		Research	1	
Project	2	Sustained knowledge check		Report		Practice		
Portfolio								
1.9. Assessmer	t and ev	valuation of student's work	during	g classes and on	final exa	m		
Evaluation is do	ne acco	ording to the description in	the pa	ragraph 2.6. of t	he Study	Programme		
1.10. Assigned r	eading (	at the time of the submissi	on of s	tudy programm	2)			
<ol> <li>Domazet, T., Ekonomika – politika, kako dalje?, vlastita naklada, Zagreb, 2007.</li> <li>Domazet, T., Hrvatska ekonomska politika i geoekonomika, Ekonomija, 2009, Vol. 16 No 2, p. 337-372</li> <li>Piketty, T., Kapital u 21.stoljeću, Profil, Zagreb, 2014.         <ul> <li>Poglavlje 2: Rast: iluzije i stvarnost – str.87-126</li> <li>Poglavlje 13: Socijalna država za 21.stoljeće – str.541-542</li> <li>Poglavlje 15: Svjetski porez na capital – str.602-635.</li> <li>Poglavlje 16: Pitanje javnog duga – str.636-675</li> </ul> </li> <li>Kennedy, R., Sharma, A., Premještanje usluga – iskorištavanje optimalne vangranične prilike, Mate, 2010.</li> <li>Poglavlje 1: Globalizacija usluga: što, zašto i kada – str.17-43</li> <li>Poglavlje 7: Pogled naprijed – str.245-261</li> <li>Grgić, M., Bilas, V., Franc, S., Regionalne ekonomske integracije u svijetu, Sinergija, Zagreb, 2012.</li> <li>Poglavlje 2: Regionalne ekonomske integracije u Europi – str.59-105</li> <li>Poglavlje 3: Regionalne ekonomske integracije u Sjevernoj Americi – str.109-120</li> </ol>								
1.11. Optional /	additio	nal reading						
<ol> <li>Todaro, P.M., Economic Development, 11<sup>th</sup> edition, Addison Wesley series in Economics, 2011.</li> <li>Hsiung, J.C., The Age of Geoeconomics, China's Global Role, and Prospects of Cross-Strait Integration</li> <li>Sheth, J.N., Sisodia, R.S., Tectonic shift: the geoeconomic realignment of globalizing markets, Sage Publications, 2006.</li> <li>Internet izvor – suvremeni integracijski procesi; adresa: ec.europe.eu/trade/policy i proučiti teme:         <ul> <li>New EU Trade and Investment Strategy</li> </ul> </li> </ol>					s, 2006.			

The Transatlantic Trade Investment Partnership TTIP (EU&USA) Comprehensive Economic and Trade Agreement CETA (EU&Canada)

Trade in Services Agreement (TiSA)

EU position in world trade

1.12. Quality monitoring methods which ensure acquierment of output knowledge, skills and competences

Student's questionnaries and surveys. Monitoring teaching quality conducted by University.

Basic description				
Course coordinator	Marinela Krstinić Nižić, Ph.D., Associate Professor			
Course title	SUSTAINABLE ENERGY MANAGEMENT AND RENEWABLE ENERGY SOURCES			
Study programme	Postgraduate university doctoral study "Management of sustainable development"			
Course status	elective			
Year	2			
ECTS credit and	ECTS student's workload coefficient	5		
teaching	Number of hours (L+E+S) 15 (10+0+5)			

teaching	1	Number of hours (L+E+S) 15 (10+0+5)						
1. COURSE DESCR	IPTION	l						
1.1. Course obj	1.1. Course objectives							
Acquaint the student with scientific approaches to sustainable energy management and fundamental postulates on efficient energy consumption. Familiarize with new methods and technologies in the field of renewable energy sources in tourist management, with aim to implement scientific approach when choosing the topic and successfully completing scientific research, which will as a result be a scientific contribution to the student's doctoral dissertation.								
1.2. Course enr	olment	requierments						
-								
1.3. Expected c	ourse le	arning outcomes						
1		competences with regard to but also point out the possibil						
1.4. Course cor	tent							
tourist apartment bu renewable energy s contribution to touris reduction should resu	Specific chapters on energy and sources. Energy in tourist economy. Sustainable energy management. Energy efficiency in tourist apartment buildings and complexes. Renewable energy sources. Legal regulations as a stimulus to implement renewable energy sources. Low energy and passive architecture in tourist apartments and complexes. Possible contribution to tourist economy in energy sector, Croatia's accession obligations defined by the EU on CO <sub>2</sub> emissions reduction should result in savings by implementing energy efficiency and renewable energy sources ;20-20-20 goal of the European union; by 2020.						lement ossible nissions	
1.5. Teaching methods	exercises         laporatories							
1.6. Comments	1.6. Comments Mandatory research							
1.7. Student'sobligations								
Course attendance/consultations, research, seminar paper								
1.8. Evaluation of student's work								
Course attendance	0,5	Activity/Participation	0,5	Seminar pape	r	1	Eksperimental work	

Written exam	Oral exam	1	Essay	Research	2,0
Project	Sustained knowledge check		Report	Practice	
Portfolio					

Evaluation is done according to the description in the paragraph 2.6. of the Study Programme

## 1.10. Assigned reading

- I. Požar, H.: Osnove energetike, Školska knjiga Zagreb, Vol. I., II. i III., 1992.
- 2. Udovičić, B.: Energetika, Školska knjiga, 1993.
- 3. Granić, G.: Kako promišljati energetsku budućnost? / Zagreb: Dnevnik , 2010.
- 4. Više autora: Ur. G. Granić, ... Strategija energetskog razvitka RH, Energetski institut Hrvoje Požar, Zagreb, 1998.
- 5. Više autora: Ur. G. Granić, ...BIOEN, Biomasa, Energetski institut Hrvoje Požar, Zagreb, 1998.
- 6. Više autora: Franković, B., ..., Ur. G. Granić, *SUNEN, Program korištenja energije sunca*, Energetski institut Hrvoje Požar, Zagreb, 1998.
- 7. Više autora: Ur. G. Granić, *ENWIND program korištenja energije vjetra*, Energetski institut Hrvoje Požar, Zagreb, 1998.
- 8. Više autora: Ur. G. Granić, ... *GEOEN, Program korištenja geotermalne energije*, Energetski institut Hrvoje Požar, Zagreb, 1998.
- 9. Više autora: Energija u Hrvatskoj, Godišnji energetski pregled, MGRIP, 2008.

## 1.11. Optional / additional reading

- 1. Letcher, T. L.: Future Energy, Improved, Ssustainable and Clean Options for our Planet, Elesevier, Amsterdam, 2008.
- 2. Boyle, G.: Renewable Energy, Oxford Univ. Press, Sec. Ed., 2004.
- 3. Wengenmayr, R.; Buhrke, Thomas (Ed.): *Renewable Energy, Sustainable Enegy Concepts for the Future*, Wiley-VCH Verlag GmbH & Co.kGaA, 2008.
  - 1.12. Quality monitoring methods which ensure acquirement of output knowledge, skills and competences

Organized system of class quality assessment at university.

Basic description				
Course coordinator	Zmagoslav Prelec, Ph.D., Full Professor			
Course title	NEW ENVIRONMENT PROTECTION TECHNOLOGIES			
Study programme	Postgraduate university doctoral study "Management of sustainable development"			
Course status	elective; inactive (not performed in the curren	t academic year)		
Year	2			
ECTS credit and	ECTS student's workload coefficient 5			
teaching	Number of hours (L+E+S)	15 (10+0+5)		

1. COURSE DESCR	IPTION							
1.1. Course obj	1.1. Course objectives							
·	Develop a scientific approach with regard to environmental considerations and the problems of pollution with emphasis on implementing new environmental protection technologies, with sustainable development as the goal.							
1.2. Course enr	olment	requierments						
-								
1.3. Expected c	ourse le	arning outcomes						
Recognize the problem of environmental pollution and the importance of environmental protection Implement scientific approach to environmental considerations and problems Identifying pollution problems and environment protection. Synthesis and interpretation of environmental protection study and analysis Competences to reach relevant conclusions and opt for the best solutions Skills to work on plans and carry out projects concerning environmental protection								
1.4. Course con	tent							
1.5. Teaching methods		<ul> <li>☐ lectures</li> <li>☐ seminars and workshod</li> <li>☐ exercises</li> <li>☐ long distance education</li> <li>☐ fieldwork</li> </ul>		multi labor	multimeda and network laboratories mentorship			
1.6. Comments		-		<u> </u>				
1.7. Student's c	bligatio	ons						
-								
1.8. Evaluation	of stud	ent's work						
Course attendance	0,3	Activity/Participation	0,2	Seminar paper	3	Experimental work		
Written exam		Oral exam	1,5	Essay		Research		
Project		Sustained knowledge check		Report		Practice		
Portfolio								

Evaluation is done according to the description in the paragraph 2.6. of the Study Programme

- 1.10. Assigned reading
- 1. Lectures on CD
- 2. Gerard Kiely, Environmental Engineering, Mc Graw-Hill, 1996.
  - 1.11. Optional / additional reading
- 2. Harry M. Freemagn, HazardousWaste Treatment and Disposal, Mc Graw-Hill, 1988.
  - 1.12. Quality monitoring methods which ensure acquirement of output knowledge, skills and competences

Student's questionnaries and surveys. Monitoring teaching quality conducted by University.

Basic description						
Course coordinator	Nevenka Ožanić, Ph.D., Full Professor	Nevenka Ožanić, Ph.D., Full Professor				
Course co-lecturer	Barbara Karleuša, Ph.D., Full Professor					
Course title	MANAGEMENT OF WATER SYSTEMS AND EVIRONMENTAL PROTECTION					
Study programme	Postgraduate university doctoral study "Management of sustainable development"					
Course status	elective					
Year	2					
ECTS credits and	ECTS student's workload coeficient	5				
teaching	Number of hours (P+V+S)	15 (10+0+5)				

1. COURSE DESCRIPTION								
1.1. Course objectives	1.1. Course objectives							
Acquire knowledge about water	Acquire knowledge about water management, water management systems and environmental protection.							
1.2. Course enrolment i	requirements							
-								
1.3. Expected course le	arning outcomes							
principles of integrated wate economic system. Account fo Explain the role of water quali in general. Analyse water reso	Explain the principles of water management, list and describe water resources and freshwater ecosystems. Explain the principles of integrated water resource management and sustainable development, also the role of water in socio-economic system. Account for the methodology of planning, projecting, construction and managing water resources. Explain the role of water quality indicators and water quality management within the context of environmental protection in general. Analyse water resources management and environmental protection in relation to tourism and regional and local sustainable development.							
1.4. Course content								
resources in socio-economic sy management. Water resources management. Multicriteria op	Water management and water resources. Integrated water management and sustainable development. The role of water resources in socio-economic system. Concepts on water resources planning, projecting, construction and management. Water resources management models. Problem-solving system analysis in the field of water resources management. Multicriteria optimization models in water management. Environmental protection with emphasis on water protection. Water quality and water quality management, water supply and sewer systems.							
1.5. Teaching methods	<ul><li>☐ lectures</li><li>☐ seminars and workshops</li><li>☐ exercises</li><li>☐ long distance education</li><li>☐ fieldwork</li></ul>	<ul><li>☐ individual assignment</li><li>☐ multimedia and network</li><li>☐ laboratories</li><li>☐ mentorship</li><li>☐ other</li></ul>						
1.6. Comments								
1.7. Student's obligatio	1.7. Student's obligations							
Class attendance, seminar paper and presentation, exam.								
1.8. Evaluation of stude	ent's work							

Course attendance	0,5	Activity/ Participation	0,5	Seminar paper	2	Experimental work	
Written exam	1	Oral exam	1	Essay		Research	
Project		Sustained knowledge check		Report		Practice	
Portfolio							

Evaluation is done according to the description in the paragraph 2.6. of the Study Programme

## 1.10. Assigned reading (at the time of the subbmision of study programme proposal)

- 1. Mageta, J., *Vodoopskrba naselja: planiranje, projektiranje, upravljanje i obrada vode*, Sveučilište u Splitu, Građevinsko-arhitektonski fakultet, Split, 2010.
- 2. Margeta, J., *Kanalizacija naselja: odvodnja I zbrinjavanje otpadnih i oborinskih voda*, Sveučilište u Splitu, Građevinsko-arhitektonski fakultet i Sveučilište u Zagrebu, Geotehnički fakultet, Split, 2009.
- 3. Gulić, I., Kondicioniranje vode, HSGI, Zagreb, 2003.
- 4. Tušar, B., Pročišćavanje otpadnih voda, Kigen d.o.o., Geotehnički fakultet Sveučilišta u Zagrebu, Zagreb, 2009.
- 5. Đorđević, B., Cybernetics in Water Resorces Management, Water Resources Publications, 1994.
- 6. Margeta, J., Osnove gospodarenja vodama, GF Split, 1992.

## 1.11. Optional / additional reading

- 1. Nikolić, I., Borović, S.: Višekriterijumska optimizacija, Beograd, 1996.
- 2. Grigg, N.S.: Water resorces management, McGraw-Hill, New York, 1996.
- 3. Steel, E. W., Mc Ghee T. J.: Water Supply and Sewerage, Mc Graw Hill Book Company, London, 1988.
- 4. Karleuša, B.: *Primjena postupaka višekriterijske optimalizacije u gospodarenju vodama*, magistarski rad, Građevinski fakultet u Zagrebu, 2002.
- 5. Karleuša, B.: *Unapređenje gospodarenje vodama korištenjem ekspertnog sustava*, disertacija, Građevinski fakultet u Zagrebu, 2005.

# 1.12. Quality monitoring methods which ensure acquierment of output knowledge, skills and competence

Questionnaries and surveys to asses teaching quality, test performance review

Basic description					
Course coordinator	Agata Spaziante, Ph.D., Professor				
Course title	STRATEGIC ENVIROMENTAL ASSESSMENT (SPUO) IN PLANNING MAJOR TOURIST AREAS				
Study programme	Postgraduate university doctoral study "Management of sustainable development"				
Course status	elective; inactive (not performed in the curren	t academic year )			
Year	2				
ECTS credits and	ECTS student's workload coefficient	5			
teaching	Number of hours (P+V+S) 15 (10+0+5)				

1. COURSE DESCRIPTION	V					
1.1. Course objectives						
(especially in tourism develo and policy: SPUO cases that a		es a means of confronting technical dimensions represent public activities in Europe and world				
1.2. Course enrolment	requierments					
-						
1.3. Expected course le	earning outcomes					
	etical knowledge and skills, methodology and plans and programmes designed for large deve	nd possibillity of implementation of strategic eloping tourism areas				
1.4. Course content		. 0				
Eviroment goes far beyond administrative borders, imposes authority restriction on a local level. Taking this fact into consideration the principles of sustainable development open important possibilities to revilize planning of large areas (Gibelli, 2000) that bring new metaphors and activities in the area of integrated local planning. Strategic importance of this approach to planning is especially important in tourism.  In the light of integrated planning, during the course there will be numerous subjects and debates on the role of strategic evaluation in big tourism areas that are sustainable: tourism territory is often not strictly connected to the administrative one, and therefore opens the possibility of variable geometry planning that can meet both the architectural and environmental demands. This way of considering is very important in terms of large areas planning. The course will be structured around three modules:  - Theoretical and methodological lectures on strategic planning and programming evaluation of large areas (with special reference to areas with strong tourism development dynamics)						
- Croatian case-study and	internationally important case- alysis					
1.5. Teaching methods	<ul> <li>☐ lectures</li> <li>☐ seminars and workshops</li> <li>☐ exercises</li> <li>☐ long distance education</li> <li>☐ fieldwork</li> </ul>					

### 1.6. Comment

### 1.7. Student's obligation

Class attendance, exercises at the end of the course and oral exam

#### 1.8. Evaluation of student's work

Course attendance	1	Activity/Participation		Seminar work	Experimental work	1
Written exam		Oral exam	2	Essay	Iresearch	
Project		Sustained knowledge check		Report	Practice	
Portfolio		Case study	1			

## 1.9. Assessment and evaluation of student's work during classes and on final exam

Evaluation is done according to the description in the paragraph 2.6. of the Study Programme

### 1.10. Optional / additional reading

- 1. Brown A. L., Th.rivel R. (2000), "Principles to guide the development of Strategic Environmental Assessment Methodology". *Impact Assessment and Project Appraisal*, 18, 3, 183-189.
- 2. Busca A., Campeol G. (a cura di), 2002, *La valutazione ambientale strategica e la nuova direttiva comunitaria*, Palombi Editore, Roma
- 3. Dalal-Calyton B., Sadler B. (2005), Strategic Environmental assessment A Sourcebook and reference Guide to International Experience, Earthscan, London.
- 4. Fischer T.B. (1999) "Benefits arising from SEA application", *Environmental Impact Assessment Review*, vol.19, n. 2, pp. 143-173
- 5. Joao E. (2002), "How scale affects environmental impact assessment", *Environmental Impact Assessment Review*; 22, pp. 287-306.
- 6. Joao E. (2005), "Data and Scale Issue for SEA", Position Paper, International Association for Impact Assessment Conference, Prague, 2005.
- 7. Joao E. (2007), "The importance of data and scale issues for Strategic Environmental Assessment (SEA)", Special Issue on Data and Scale Issues for SEA, Joao E. (Guest Editor), *Environmental Impact Assessment Review*, 27, pp. 361-364.

## 1.11. Optional / additional reading

- 1. Camagni R., Gibelli M. C. (1996), "Città in Europa: globalizzazione, coesione e sviluppo sostenibile", in Presidenza del Consiglio, Dipartimento Politiche Comunitarie, *Sviluppo del territorio europeo*, Poligrafico dello Stato, Roma.
- 2. Faludi A. (2000), Decisione e pianificazione ambientale, Dedalo, Bari.
- 3. Gibelli M.C. (2000), "Il piano di area vasta. Nuove ragioni e nuove azioni nel contesto internazionale", *Territorio*, n. 13, pp. 194-200, Franco Angeli, Milano.
- 4. Lévy J. (1999), "Dix propositions sur le gouvernement urbain", in Spector Th., Theys J. (a cura di), *Villes du XXIe siècle. Entre villes et métropoles: rupture ou continuité?*, Certu, Paris.

## 1.12. Quality monitoring methods which ensure acquirement of output knowledge, skills and competences

Students' questionnaries and surveys. Monitoring teaching quality conducted by the University



Kulturna baština I održivi razvoj, zadel, Rudan

Basic description						
Course coordinator	Neda Fanuko, Ph.D., Assistant Professor	Neda Fanuko, Ph.D., Assistant Professor				
Course title	ENVIRONMENTAL SUSTAINABILITY					
Study programme	Postgraduate university doctoral study "Management of sustainable development"					
Course status	elective; inactive (not performed in the curren	t academic year )				
Year	2					
ECTS credits and	ECTS student 's workload coefficient	5				
teaching	Number of hours (L+E+S) 15 (10+0+5)					

<ol> <li>COURSE DESCR</li> </ol>	IPTION							
1.1. Course obj	ectives							
	Course objectives are to sensitize students to environmental problems of today and focus them on the daily private and business activity in accordance with the principles of sustainable development.							
1.2. Course enr	olment	requirements						
1.3. Expected c	ourse le	arning outcomes						
differentiate betweer	Upon completion of the course, students have to understand the principles of sustainable development; they have to differentiate between the changes in society caused by the principle of sustainable development, and which were not. They have to be able to competently convey their understanding of sustainable development to others.							
1.4. Course con	tent							
Ecology and environment protection. The biggest ecological problems of today. Sustainable development concept. Earth Summit and Agenda 21. Selective wastes management and secondary raw materials. Business Council for sustainable development. Ecological efficiency. The principle of sustainability in the economy, industry, transport, trade, tourism, agriculture. Environmental economics. Programme for a better world order.							le	
1.5. Teaching methods	J   Lavarcicas							
1.6. Comments		-						
1.7. Student's c	bligatio	ns						
Course attendance, handing in on time and presenting the seminar paper.								
1.8. Evaluation	of stud	ent's work						
Course attendance	0,5	Activity/Participation	0,5	Seminar paper	2	Experimental work		

Written exam	2	Oral exam	Essay	Research	
Project		Sustained knowledge check	Report	Practice	
Portfolio					

Evaluation is done according to the description in the paragraph 2.6. of the Study Programme

## 1.10. Assigned reading

- 1. Fanuko, N. Ekologija. Veleučilište u Rijeci. 180 pp. 2005. (pojedina poglavlja)
- 2. Goodstein, E. S. Ekonomika i okoliš. Mate Zagreb. 558 pp. 2003. (pojedina poglavlja)
- 3. Keating, M. Skup o Zemlji. Program za promjenu. Ministarstvo graditeljstva i zaštite okoliša RH. Zagreb. 70 pp. 1994.
- 4. Matutinović, I. Ekološka efikasnost. Društvo za unaprijeđenje kvalitete življenja. Zagreb. 61 pp. 2000.
- 5. Müller H. *Turizam i ekologija*. Masmedia Zagreb. 2004. 263 pp.
- 6. Radermacher, F. J. *Ravnoteža ili razaranje. Eko-socijalno-tržišno gospodarstvo kao ključ svjetskog održivog razvoja.* Intercon. Nakladni zavod Globus. Zagreb. 2003. 322 pp.

## 1.11. Optional / additional reading

- 1. Schmidheiny, S. *Novim smjerom. Globalni poslovni pristup razvoju i okolišu*. Društvo za unaprijeđenje kvalitete življenja. Zagreb. 1995. 424 pp.
- 2. Mawhinney, M. Sustainable development. Blackwell Science. 2002. 190 pp.
  - 1.12. Quality monitoring methods which ensure acquirement of output knowledge, skills and competences

Student questionnaires at the end of the semester.

Basic description						
Course coordinator	Kristina Črnjar, Ph.D., Associate Professor	Kristina Črnjar, Ph.D., Associate Professor				
Course co-lecturer	Vidoje Vujić, Ph.D., Professor Emeritus					
Course title	KNOWLEDGE MANAGEMENT FOR SUSTAINABLE DEVELOPMENT					
Study programme	Postgraduate university doctoral study "Management of sustainable development"					
Course status	elective					
Year	2					
ECTS credits and	ECTS student 's workload coefficient	5				
teaching	Number of hours (L+E+S) 15 (10+0+5)					

#### 1. COURSE DESCRIPTION

#### 1.1. Course objectives

The course objectives are:

Get the students acquainted with the philosophy and the concept of sustainability and sustainability development,

To introduce the students with the social needs of various types and the level of development for sustainability as a criteria + basic and applied SD (sustainable development) knowledge in managing the society as a whole, or in specific situations in territorial and productive (working) dimension of life,

Teach the students what the basic values, basic and applied, specific knowledge of the SD;

How to create and spread this values and knowledge, how to manage them in the reproduction of the society in the territorial as well as productive (working) sphere.

Knowledge about the SD is developing fast, abroad sooner and faster than in Croatia. The knowledge transfer from areas that, in terms of the SD, have achieved more is the goal of this course.

### 1.2. Course enrolment requirements

## 1.3. Expected course learning outcomes

The attendants of this study are (future or previous) tourism and management workers, in various companies and institutions, in different jobs. We are expecting that the attendants will acquire basic orientation knowledge about what the SD is, what sustainability is, what values and knowledge for the SD are and how they can be implemented in their regular working and developing activities.

Sustainable tourism and ecological, and economic and socio-cultural is perceived as a new topic and this course can contribute to its development.

## 1.4. Course content

The course content has three layers and within each of them – several topics.

I. Philosophy of sustainable development in terms of "discovery" to develop as an unlimited growth in the long term is definitely not possible:

Ecological and environmental developmental limits on the current (unsustainable) way; Sustainability as a developmental criterion (ecological, economic, socio-cultural and political sustainability): Greed as a phenomena and processes that lead to unsustainability;

Sustainable development as a holistic, dynamic and defined due to its limited growth concept – the basic goals and contents; Development as a constant growth is a dogma which is starting to implode in the XXI century; concepts; "limits of growth", "zero-growth", de-growth";

Managing the development and reproduction of society/economy without growth;

II. Education for sustainable development:

Sustainability / viability as a fundamental value of education for the SD; fundamental and applied knowledge as the subject of education for the SD (range of subject knowledge); knowledge management in the function of the SD / "production of the actors of the future"

III. Targets /content in the knowledge management in the function of the SD

Long-term management with the development of the society and Planet Earth in the function of sustainability and survival (planetary macro development in the next two centuries):

For example: the management of biodiversity as a function of its sustainability in the quality and scope as it is today; climate management in order to be viable in coming decades, management of consumption and production of energy methods (renewable energy), soil management and food production in order for it to exist in the coming decades for everyone and for it to stay healthy and etc; the social need for SD knowledge in territorial/ residential dimensions; Social needs for SD skills in producing goods and services to meet the customer's needs and the need for sustainability in developed societies (growth reduction, eco-social market as a mechanism a very selective overall not just physical development, solidarity with the poor in rich societies), the needs of developing countries/undeveloped for development which would enable them minimal viability (life without hunger and basic needs of all the people in the society); Introduction of the SD knowledge in the elementary school education system – compulsory subject; development of applied education for sustainable ecological, economic, socio-cultural and political development of specific solutions in Croatia.: Manager education for sustainability and SD.

speci	ific solutions	in Croat	ia.; Manager education for su	stainat	oility and SD.			
1.5.	1.5. Teaching methods				multime			
1.6.	Comments		-					
1.7.	Student's o	bligatio	ons					
-								
1.8.	Evaluation	of stud	lent's work					
Course at	ttendance	0,5	Activity/Participation		Seminar paper	1,5	Experimental work	
Written e	exam		Oral exam	1	Essay	1	Research	
Project		1	Sustained knowledge check		Report		Practice	
Portfolio								
1.9.	1.9. Assessment and evaluation of student's work during classes and on final exam							

Evaluation is done according to the description in the paragraph 2.6. of the Study Programme

#### 1.10. Assigned reading

- 1. Vujić, V. et al., Upravljanje znanjem i ljudskim razvojem u turizmu, FTHM, Opatija, 2010.
- 2. Horth, K., Upravljanje znanjem Vođenje poduzeća usmjereno prema znanju, Naklada Slap, Zagreb, 2008.
- 3. Zelenika, R., Znanje temelj društvenog blagostanja, Ekonomski fakultet, Rijeka, 2007.

### 1.11. Optional / additional reading

- 1. Barbić, J. (ur.), Znanje temelj konkurentnosti i razvoja, HAZU, Zagreb, 2011.
- 2. Buckly, S., Jakovljević, M., Knowledge Management Innovations and Interdisciplinarity, IGI Global, 2013.
- 3. Buckley, S., Majewski, G., Giannakopoulos, A. (Eds), Organizational Knowledge Facilitation through Communities of Practice in Emerging Markets, IGI Global, 2016.

1.12. Quality monitoring methods which ensure acquirement of output knowledge, skills and competences

Evaluation by the participants – questionnaire.

Basic description				
Course coordinator	Ljiljana Kaliterna Lipovčan, Ph.D., Full Professor			
Course co-lecturer	Andreja Brajša Žganec, Ph.D., Full Professor			
Course title	SUSTAINABLE DEVELOPMENT AS THE PREREQUISITE FOR QUALITY OF LIFE			
Study programme	Postgraduate university doctoral study "Management of sustainable development"			
Course status	elective			
Year	2			
ECTS credits and	ECTS student 's workload coefficient	5		
teaching	Number of hours (L+E+S)	15 (10+0+5)		

1. COURSE DESCRIPTION	J	
1.1. Course objectives		
compared between various community in order to impr	countries. Adopt knowledge required ove the quality of living. The course is	rays in which it is measured in the modern world and to implement sustainable development in the local sorganised to encourage the active participation of success in the course without the active participation
1.2. Course enrolment	requirements	
-		
1.3. Expected course le	earning outcomes	
local surrounding. Special att individual indicators with ot	ention will be focused on comparative her surroundings and countries. The part of the develop competences of lifelong le	of quality living concepts and their application in the research and developing competences of comparing planned literature will be constantly amended with arning. The skills of presentation will be developed
1.4. Course content		
research in Croatia. Comparis	on with the EU and international resear	ve well-being, happiness, life satisfaction. A review of rch. Development impact on the quality of life. Health e role of social elites to improve the quality of life
1.5. Teaching methods	<ul> <li>☐ lectures</li> <li>☐ seminars and workshops</li> <li>☐ exercises</li> <li>☐ long distance education</li> <li>☐ fieldwork</li> </ul>	<ul> <li>individual assignment</li> <li>multimedia and network</li> <li>laboratories</li> <li>mentorship</li> <li>other</li> </ul>
1.6. Comments		
1.7. Student's obligation	ons	

1.8.	Evaluation	o	f student's	work

Course attendance	0,5	Activity/Participation	0,5	Seminar paper	0,5	Experimental work	
Written exam	0,5	Oral exam		Essay		Research	
Project		Sustained knowledge check		Report		Practice	
Portfolio		Exercises, Case study	1,5	Mentorship	1	Sustained knowledge check	0,5

Evaluation is done according to the description in the paragraph 2.6. of the Study Programme

# 1.10. Assigned reading

- 1. Sirgy, M.J., *The Psychology of Quality of Life*, 2<sup>nd</sup> Edition, Springer, 2013.
- 2. Kaliterna Lipovčan, Lj. et al., *Trendovi u kvaliteti života*, Hrvatska 2007.-2012., Ured za publikacije Europske unije, Luxembourg, 2014.
- 3. Brdar, I., Rijavec, M., Miljković, D., Pozitivna psihologija, IEP, Zagreb, 2008.

## 1.11. Optional / additional reading

Publikacije Europske zaklade za poboljšanje uvjeta života i rada, koja redovito istražuje kvalitetu življenja u EU (http://www.eurofound.europa.eu/publications/index.htm)

1.12. Quality monitoring methods which ensure acquirement of output knowledge, skills and competences

Student survey. Quality monitoring established by the Faculty.

Basic description						
Course coordinator	Christian Stipanović, Ph.D., Full Professor	Christian Stipanović, Ph.D., Full Professor				
Course co-lecturer	William Gartner, Ph.D., Professor	William Gartner, Ph.D., Professor				
Course co-lecturer	Elena Rudan, Ph,D, Assistant Professor					
Course title	MODEL OF DEVELOPMENT CONCEPT IN TOURISM					
Study programme	Postgraduate university doctoral study "Management of sustainable development"					
Course status	elective					
Year	2					
ECTS credits and	ECTS student 's workload coefficient	5				
teaching	Number of hours (L+E+S) (10+0+5)					

# 1. COURSE DESCRIPTION

### 1.1. Course objectives

Goals are set on two levels: acquisition, upgrade and understanding of theoretical knowledge of concept and strategy in tourism development and implementation of the acquired knowledge in solving concrete problem situations (model development concept in the function of destination's excellence). Objectives include: qualification and quantification of the current state of destination, the analysis of external environment (new trends in tourism supply and demand) and internal environment, the development of strategic thinking and anticipating the future, creating a system of destination's development goals, devising alternative development strategies, risk management, evaluation of potential strategies, choosing the strategy, implementation of the strategy, strategic control, the implementation of the new system of values and business culture, definition, critical understanding and evaluation of principles and methods of sustainable development in tourism, management of destination sustainable development, anticipating, creating and managing change in function of sustainable development of tourist destinations.

#### 1.2. Course enrolment requirements

# 1.3. Expected course learning outcomes

After successful completion of the course, on the basic of acquired knowledge, skills and competencies student should be able to:

- collect, analyze, investigate, and synthesize relevant information and knowledge regarding challenges of tourism XXI. century,
- evaluate acquired knowledge, skills and competencies in order to develop a tourist destination,
- anticipate the challenges of tourism business in a dynamic market,
- encourage and create change in order to increase the competitiveness of destinations,
- develop the concept of the development of tourist destination (situational analysis, goals and scenarios for the development of destination)
- synergy link and coordinate stakeholders in forming an integrated destination product,
- manage human resources and promote a value system based on knowledge and learning,
- control and continuously improve processes in a function of excellence,
- implement a new strategic orientation for sustainable development of tourist destination,

	_	
1.4.	1 Alirca	content

development concept and Development. Ne Model Situational analysis o destination sustainabl Systematization of d Operational strategies financial strategy). Se excellence of the des regionalization and glo Determinants of sust	(concept of w trends in of f the destine evelopments (R & D state of the content	etical determinants of the relevelopment, strategy development, strategy development and demand competion of the interaction of cort goals. Strategies change trategy, marketing strategy implementation of strategies ne new strategic direction evelopment of Croatian touded of the concept of sustain	opment, d. The ch tiveness ITEST. Co porate co . Potent , stratego sy. Strate in the do rism. Pra	system, business a allenges of a dyname ontemporary methoditure and value system ial strategies and by of supply, humaning control and proevelopment of tour actical examples of	nd develo nic tourism in ods of st stem of st methods n resource ocess imp rist destin	pment policy). Resonance in market in XXI. Centro to rategic managemoustainable develope of strategy forms amanagement strategy forms. Synergy to development conciderations.	search entury. urism. ent of ement. nation. rategy, cion of ourism
1.5. Teaching methods		<del>-</del>	m   la     m	dividual assignme oultimedia and net boratories nentorship her			
1.6. Comments							
1.7. Student's o	bligations						
	ligation of	a seminar, write an essay, the student is to follow the research methods				_	
1.8. Evaluation	of student	's work					
Course attendance	0,5	Activity/Participation	0,5	Seminar paper	1	Experimental work	
Written exam	1	Oral exam	1	Essay	0,5	Research	
Project		Sustained knowledge check	0,5	Report		Practice	
Portfolio							
1.9. Assessment	t and eval	uation of student's work o	during cl	asses and on final	' exam		
Evaluation is do	ne accordi	ng to the description in th	ne parag	raph 2.6. of the St	udy Prog	ramme	
1.10. Assigned re	ading						
		opment and the environmer nagement in tourism, Cabi, (	-	-	thscan, Lc	ondon, 2009.	
1.11. Optional / c	additional	reading					
1. Stipanović, C., Ko. menadžment, Op		trategija razvoja u turizmu -	- Sustav i	poslovna politika, F	akultet za	ı turistički i hotelsk	i



- 2. Edgell, D. L., Managing Sustainable Tourism: A Legacy for the Future, The Haworth Hospitality Press, New York, 2006.
- 3. Leslie, D., Tourism enterprises and sustainable development: international perspectives on responses to the sustainability agenda, Routledge, New York London, 2013.
- 4. Mencer, I., Strateški menadžment upravljanje razvojem poduzeća TEB, Zagreb, 2012.
- 5. Richards, G., Wilson, J., Tourism, Creativity and Development, Routledge, 2007.
- 6. Sloan, P., Simons-Kaufman, C., Legrand, W., Sustainable hospitality and tourism as motors for development: case studies from developing regions of the world, Routledge, Milton Park, Abingdon, Oxo, 2012.
- 7. Weaver, D., Sustainable Tourism: Theory and Practice, Elsevier, Amsterdam, 2006.

### 1.12. Quality monitoring methods which ensure acquirement of output knowledge, skills and competences

Questionnaires and surveys of students about the quality of lectures, debates about the quality of lectures, observations by the professors of the related courses, keeping records on the opinions of students and teachers, analysis of the exam, transparency and objectivity of the assessment of the knowledge and competency, student success, as well as the causes of the failure of study (each student has a database of performance regarding individual elements essential for a successful examination: knowledge, research, activities, competencies, etc., the analysis of material and personnel resources required to run the course, analysis of the study program flexibility.

	Basic description						
Course coordinator	Elvis Mujačević, Ph.D., Full Professor	Elvis Mujačević, Ph.D., Full Professor					
Course co-lecturer	Goran Karanović, Associate professor	Goran Karanović, Associate professor					
Course title	INTERNATIONAL PROJECT FINANCE						
Study programme	Postgraduate university doctoral study "Management of sustainable development"						
Course status	elective						
Year	2						
ECTS credits and	ECTS student 's workload coefficient	5					
teaching	Number of hours (L+E+S)	(10+0+5)					

#### 1.1. Course objectives

The goal of course INTERNATIONAL PROJECT FINANCE is twofold. The first goal is to get students acquainted with the forms of partnership between public and private sectors in recent decades, which emerged in the world as a new and specific consideration of the development of both the regional and national and international level, and to be able to apply the acquired knowledge into practice for designing public-private partnerships. Another objective of this course is to introduce students to different models of financing of public-private partnerships especially with project financing as a special technique of financing various large projects, both from domestic and from international project financing sources such as international financial institutions.

# 1.2. Course enrolment requirements

### 1.3. Expected course learning outcomes

The expected outcome of learning is also twofold. Firstly, after completion of the course, students will be able to apply the acquired knowledge into practice and acquire basic knowledge about the forms of partnership between public and private sectors, than they will be capable of designing and managing public-private partnerships. Second, after completion of the course and after making a project assignment, students will gain basic knowledge about the models of financing public-private partnerships and, in particular, about technique of project financing as a model of financing public-private partnerships and they will be able to apply the same in practice, and acquire knowledge about how to use and apply a variety of domestic and international sources of funding that are available when financing major projects of public-private partnership.

### 1.4. Course content

PROJECT FINANCE - introduction, definition, development of project finance. ROLE AND IMPORTANCE OF THE INVESTMENT IN FINANCING PUBLIC-PRIVATE PARTNERSHIPS - Project Development and Management Project, participants in project finance - project company, project sponsors, project financiers, project-contracting- project contracts. RISKS IN PROJECT FINANCING - commercial risks, political risks, macroeconomic risks, guarantees and insurance. PROJECT CYCLE. Sources of project funding - banks and other financiers. International sources of project funding - the World Bank, EBRD, EIB, ADB, AfDB, NIB, IDB. PROJECT FINANCE - Financial modelling and evaluation of projects; Financial structuring and documentation

1.5. Teaching methods		☑ lectures ☑ individual assignment   ☑ seminars and workshops ☐ multimedia and network   ☐ exercises ☐ laboratories   ☐ long distance education ☑ mentorship   ☐ fieldwork ☐ other						
1.6. Comments		_	•					
1.7. Student's ob	ligations							
The students have to m	iake a proj	ect, case study and practical	work re	lated to public-priva	te partne	ership.		
1.8. Evaluation o	f student	's work						
Course attendance	0,5	Activity/Participation		Seminar paper		Experimental work		
Written exam	1	Oral exam	1	Essay		Research		
Project	1	Sustained knowledge check		Report		Practice	0,5	
Portfolio		Case study	0,5	Mentorship	0,5			
1.9. Assessment	and eval	uation of student's work a	luring c	lasses and on final	exam			
Evaluation is don	e accordi	ng to the description in th	e parag	raph 2.6. of the St	udy Prog	ramme		
1.10. Assigned red	ading							
1. Jurčić, D., Osnove j	avno-priva	atnog partnerstva i projektno	og financ	ciranja, RRiF-plus, Za <sub>l</sub>	greb, 201	1.		
1.11. Optional / a	dditional	reading						
iskustvo, Fintrade8 2. Hoffman, S.L., The and Project Particip 3. Yescombe, E.R., Pu 4. Grimsey, D., Lewis Finance, Edward El 5. Yeschombe, E.R., P	Tours, Rijo Law and E pants, Cam blic-Privat , M.K., Pul gar Pub, 2 rinciples o ara, R.J., F	Business of International Pron Inbridge University Press, Can In Priverships: Principles of In Private Partnerships: The	ject Fina nbridge, Policy a Worldv Press, N	nnce: A Resource for 2007. nd Finance, Butterwi vide Revolution in In ew York, 2002	Governm orth-Hein frastructu	ents, Sponsors, La emann, New York ure Provision and F	wyers, , 2007. Project	
1.12. Quality mon	itoring m	ethods which ensure acqu	uiremen	nt of output knowle	dge, skil	ls and competen	ces	
In accordance with the		f monitoring the quality of p	erforma	nce of which is carrie	ed on Fac	ulty of Tourism an	d	

2.7.

Student responsibilities

	COURSE DESCRIPTION					
Course instructor		lidja Bagarić, Ph.D., Associate Professor Aleksandra Selinšek, Ph.D., Associate Professor				
Name of the course	Strategic Brand Management	Strategic Brand Management				
Study programme	Doctoral Study: Management of Sustainable Development					
Status of the course	Elective	Elective				
Year of study	1					
ECTS credits and manner of	ECTS credits	CTS credits 5				
instruction	Number of class hours (L+E+S)	15 (10+0+5)				

instruction	Number of class hours (L+E+S)	15 (10+0+5)
2. <b>COURSE DESCRIPTION</b>		
<b>2.1.</b> Course objectives		
more successful business. The emphasized, with special emp integral tourist product and th how tourism brands create ar	e importance of branding and the be phasis on tourism. The course covers ne ways of destination managing and	s the specificities in the creation of an d communicating. Students will know on with society and to get acquainted
2.2. Course enrolment red	quirements	
-		
2.3. Expected learning ou	tcomes	
<ul><li>Select and apply strat</li><li>Analyze and critically</li></ul>	e brand importance and its benefits egies for branding in tourism evaluate tourism brands randing solution in real-world marke	
2.4. Course content		
_	nunication ction anding nationalization	itive identity
2.6 Comments	fieldwork	other
2.6 Comments	I control of the cont	

Regular attendance and participation in class activities.

### 2.8. Monitoring of student work<sup>4</sup>

Class attendance	0,5	Class participation		Seminar paper	Experimental work
Written exam	1,0	Oral exam	0,5	Essay	Research
Project	1,5	Continuous assessment		Report	Practical work
Portfolio		Case study	1,5		

2.9. Assessment of learning outcomes in class and at the final exam (procedure and examples)

Learning outcome: Establish and argue the brand importance and its benefits in tourism - written exam; class discussions

Learning outcome: Be able to suggest the right strategy and the brand identity elements - written and oral exam:

Learning outcome: Analyze a selected brand of tourist destination and give suggestions for improvement-student project

Learning outcome: Suggest an optimal branding solution in real-world market situations - case study analysis;

- 2.10. Mandatory literature (at the time of submission of study programme proposal)
- 1. Anholt, S.: Konkurentan identitet : novo upravljanje markama država, gradova i regija, M plus, Zagreb, 2009.
- 2. Keller, K. L. (2013). Strategic Brand Management Building, Measuring and Managing Brand Equity, Pearson Education Limited
- 3. Vranešević, T., Upravljanje markama, Accent, Zagreb, 2007.
- 4. Lecture materials
- 2.11. Optional/additional literature (at the time of submission of the study programme proposal)
- Camilleri, Mark Anthony (2018) The Branding of Tourist Destinations: Theoretical and Empirical Insights. Emerald Publishing Limited 2018.
- Keller, K. L., *Best Practice Cases in Branding, Strategic Brand Management,* Fourth Edition, Pearson Custom Library, 2015.
- 2.12. Number of assigned reading copies in relation to the number of students currently attending the course

Title	Number of copies	Number of students
Anholt, S.: Konkurentan identitet : novo upravljanje markama država, gradova i regija, M plus, Zagreb, 2009.	2	
Vranešević, T., Upravljanje markama, Accent, Zagreb, 2007.	10	
Keller, K. L. (2013). Strategic Brand Management – Building, Measuring and Managing Brand Equity, Pearson Education Limited	PDF	

2.13. Quality monitoring methods that ensure the acquisition of exit knowledge, skills and competences

Anonymous student poll

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<sup>&</sup>lt;sup>4</sup> IMPORTANT: Enter the appropriate proportion of ECTS credits for each activity so that the total number of credits equals the ECTS value of the course. Use empty fields for additional activities.

General information						
Course coordinator	Marko Perić, Ph.D., Associate Professor	Marko Perić, Ph.D., Associate Professor				
Co-lecturer	Janez Mekinc, Ph.D, Associate Professor	Janez Mekinc, Ph.D, Associate Professor				
Course title	Project Management					
Program	Business Administration in the Tourism and Hospitality Industry / Management of Sustainable Development					
Course status	Elective	Elective				
Year of study	2					
Numerical value and	ECTS coefficient of students' workload 5					
teaching types	Teaching hours (Lectures + Exercises + Seminars)	15 (10+0+5)				

## 1.1. Course objectives

The aim of the course is to explain the role of projects and project management in establishing and developing both simple and complex business systems in the economy from a scientific and practical point of view. The emphasis is on the distinction between strategic and operative approaches to designing projects. In addition to basic processes and knowledge areas in project planning and implementation, this also implies the broader context of intensive technology development and rapid and specific changes in the environment.

## 1.2. Terms for enrolment

-

# 1.3. Expected learning outcomes

After passing the exam, students will be able to:

- properly interpret the strategic and operational context of projects and project management in the development of business systems;
- understand the multidisciplinarity of project management and anticipate the need for its adaptation to the conditions of accelerated technology development and changes in the global environment;
- differentiate and explain the individual project management process groups and knowledge areas and explain their relationship;
- understand and differentiate the roles and characteristics of project managers and leaders;
- explain ways of integrating project teams (especially virtual teams) into the business system;
- properly implement tools and techniques for planning, implementing and controlling project activities;
- distinguish between the basic qualitative and quantitative criteria for project selection;
- explain the differences between the project effectiveness and efficiency;
- explain the main characteristics and the specificities of planning and implementation of research projects;
- design its own project proposal and critically evaluate and interpret its results in relation to key risks and constraints.

### 1.4. General course outline

Strategic and operational context of project management;

Changes in business environment and projects;

Basic principles and variables of project management;

Project life cycle;

Project management process groups – Initiating, Planning, Executing, Monitoring and Controlling, Closing Project management knowledge areas – Integration, Scope, Schedule, Cost, Quality, Resources, Communication, Risk,

· · · · · · · · · · · · · · · · · · ·	es of pla n, establi	nning, implementation and co shment and integration of pr				em/organization;	
Virtual project team	ns;	·					
The role and compe Project manager or		of a project manager - the (in)	consist	ency of theory	and practice	;	
-		criteria for project selection	and im	plementation;			
Project effectivenes							
	•	ities of planning and impleme agement development – tech		•	digitization	artificial intelligence	and
software applicatio		agement development tear		development,	algicizacion,	ar tirrolar irreemgenee	. arra
		lectures				endent tasks	
1.5. Types of		seminars and worksho	ops			nedia and network	
teaching		exercises distance learning			│	rshin	
		field work			other	isiip	
1.6. Commen	ts						
1.7. Students	' obligat	ions					
Class attendance,	creating	project assignment and fin	al exar	m			
1.8. Monitori	ng stude	ents' work					
Attendance	0,5	Classroom participation		Seminar pape	er	Experimental work	
Written exam		Oral exam	1,5	Essay		Research	1,5
Project	1,5	Continuous knowledge assessment		Report		Practical work	
Portfolio		Case study					
1.9. Methods exam	and ex	camples of evaluation of t	he lea	rning outcom	es during ti	he course and on	the final
doctoral studies of	the Fac ten elab	course will be evaluated and ulty of Tourism and Hospitali oration and oral presentation of total grade.	ty Mar	nagement. Stud	dents prepare	e their own researc	h project.
1.10. Compuls	ory liter	ature					
1. Wysocki, R	.K. (2019	9). Effective Project Managem	nent: Tr	aditional, Agile	e, Extreme, Ei	ghth Edition. Indian	apolis, IN:
John Wiley					<b>T</b> (	· · · · · · · · · · · · · · · · · · ·	
	-	The Power of Project Leaders don: Kogan Page Limited.	nip: 7 k	keys to Help Yo	u iransform j	rrom Project Manag	er to
1.11. Supplem							
_	_	nt Institute (2017). A Guide to		-	ment Body of	Knowledge (PMBOK	(Guide),
		own Square, PA: Project Man Iunes, B., & de Carvalho, M.N			agers' Comp	atences: What Do Io	h
L. uo vaie, J.	۷۷.J.F., ۱۱	iancs, D., & ac Cai vaino, IVI.IV	1. (ZUIC	,,. i i oject iviali	ubcia compi	ciciices. Wilat DU JU	·

Advertisements and the Academic Literature Say? Project Management Journal, 49 (3), 82-97.

Journal of Managing Projects in Business, 10 (3), 621-641.

Management Journal, 47 (6), 111–125.

3.

4.

Zidane, Y.J-T., & Olsson, N.O.E. (2017). Defining project efficiency, effectiveness and efficacy. *International* 

Collyer, S. (2016). Culture, Communication, and Leadership for Projects in Dynamic Environments. *Project* 



- 5. Gilson, L.L., Maynard, M.T., Young, N.C.J., Vartiainen, M, & Hakonen, M. (2015). Virtual Teams Research: 10 Years, 10 Themes, and 10 Opportunities. *Journal of Management*, 41 (5), 1313-1337.
- 6. Cetinski, V., Perić, M. (2013). *Projektni menadžment*. Opatija: Fakultet za menadžment u turizmu i ugostiteljstvu.
  - 1.12. Compulsory literature number of copies compared to the number of students currently involved in the course

Title	Number of copies	Number of students

1.13. Quality monitoring methods ensuring the students' acquisition of knowledge, skills and competencies.

The quality of the teaching process is monitored in line with legislative acts of the University of Rijeka and the Faculty of Tourism and Hospitality Management.

	COURSE DESCRIPTION					
Course instructor	Christian Stipanović, Ph.D., Full Professor Elena Rudan, Ph.D., Assistant Professor Metod Šuligoj, Ph.D., Associate Professor					
Name of the course	Strategic planning and development					
Study programme	Postgraduate University Doctoral Studies "Management of Sustainable Development"					
Status of the course	Elective course					
Year of study	2 (Semester IV)					
Numerical value and	ECTS coefficient of students' workload 5					
teaching types	Teaching hours (Lectures + Exercises + Seminars)  15 (10+0+5)					

### 1.1. Course objectives

Course objectives are: to acquire theoretical knowledge in development concepts and strategic planning, to define new tourist trends and challenges of tourism market dynamics, to develop new strategic planning processes for tourism enterprises (destination), to analyze problematic situations, market research, to qualify and quantify the current state of the company, to analyze external and internal surroundings, to develop strategic thinking and anticipate the future (destination), to create a system of company goals development (destination), to come up with alternative development strategies, to evaluate potential strategies, to select strategies, carry out strategies and controls, to implement new value systems and strategic approaches oriented towards the competition, to optimize risk management processes, to use scenario planning for innovation development, strategies development, business development and transformation in order to gain best exploration on knowledge management capability with innovative approach.

# 1.2. Course enrolment requirements

### 1.3. Expected learning outcomes

This course enables PhD students to acquire the following learning outcomes: to critically analyze and evaluate the theoretical concepts of strategic development and planning, to define the theoretical determinants of development concept, to analyze the anticipating changes and trends of tourism in XXI. century, to evaluate the Scenario planning, to predict future processes, to evaluate opportunities in creating competitive advantages based on innovations (speed), as well as to implement new strategic approaches for the enterprise (destination) and to affirm new value systems based on intellectual capital and change, to define business goals, to support innovation of tourism supply chain management, to propose, rank and validate the development strategies which provide the greatest success potential in turbulent tourism market, to develop business policies, processes and activities in tourism industry of 21st century, to justify the opportunities and benefits of networking and collaboration, to estimate model for entrepreneurship (new firm creation), innovation and economic growth, to implement the management of innovation in the hotel industry.

## 1.4. Course content

Origins of strategic planning and models of development concepts. Research and development.

Challenges of the dynamic tourism market of the 21st century. Models of competition in tourism. Situational analysis of businesses. Modern methods of strategic company management. Systematization of development goals. Scenario planning. Potential strategies and methods of forming strategies. Decision making in business. Value chain optimization.

Implementing strateg		•	•	nd business inr	novation	as a de	evelopment key. New	strategic
1.5. Manner of i	ion exercises	seminars and workshops exercises distance learning			individual assignments     multimedia and network     laboratories     mentorship     other     other			
1.6. Comments	.6. Comments							
1.7. Student res	oonsibili	ities						
Ph.D. students are re exams and the final	-	to attend classes, w	rite and	present a ter	m pape	r and e	ssays, and take prelir	ninary
1.8. Monitoring		ent work <sup>5</sup>						
Class attendance	0.5	Class participation	n 0,5	Seminar pa	per	0,8	Experimental work	
Written exam	1,4	Oral exam		Essay		0,4	Research	
Project		Continuous assessment	1,4	Report			Practical work	
Portfolio								
1.9. Assessment (	of learn	ning outcomes in clo	ass and a	at the final ex	am (pro	cedure	and examples)	
knowledge - two co	lloquia v ment of	with open question a specific hotel-tou	s, semin ırist ente	ar work - prac erprise or des	ctical ex tination	ample and p	is, continuous assess of a strategic plan ar resentation of semin open questions	nd
1.10. Mandatory	literatui	re (at the time of su	ıbmissio	n of study pro	gramm	ne prop	osal)	
_	D., Hossk	kinson, R.: Strategic	-	•		_	ndon – New York, 20 lobalisation: Concept	
1.11. Optional/ad	lditional	l literature (at the t	ime of su	ubmission of t	the stud	ly progi	ramme proposal)	
2017. Mencer, I.: Stratešk Okumus, F.: Strateg Rimmington, M., Mo Industries, Routledg	D., Troja  o planira  ic Mana  orrison,  ge, New	ak, N.: Strategijsko u anje – Upravljanje r agement for Hospita A., Williams, C., En York, 2016.	upravljar razvojem ality and treprene	nje i konkuren n poduzeća, T Tourism, But eurship in the	etnost u EB. Zagi terwort Hospita	novoj reb, 20 h_Heir ality, To	nemann, Oxford, 201	0.
hotelski menadžme Wheelen, T. L.: Con River: Prentice Hall,	cepts in	Strategic Manager	ment and	d Business Po	licy: Acł	hieving	Sustainability, Uppe	r Saddle
·			in relatio	on to the nu	mber o	f stude	ents currently attend	ling the

<sup>&</sup>lt;sup>5</sup> IMPORTANT: Enter the appropriate proportion of ECTS credits for each activity so that the total number of credits equals the ECTS value of the course. Use empty fields for additional activities.

Title	Number of copies	Number of students
Evans, N.: Strategic Management for Tourism, Hospitality and Events,	2	
Routledge, London – New York, 2015.		
Hitt, M.; Ireland, R. D.; Hosskinson, R.: Strategic Management: Competitiveness	2	
& Globalisation: Concepts and Cases, Cengage Learning Cop., Stamford, 2015.		

1.13. Quality monitoring methods that ensure the acquisition of exit knowledge, skills and competences

The quality of the programme, teaching process, teaching skills and level of acquired course matter will be evaluated in writing, by means of extensive questionnaires and by employing other methods that are in accordance with the accepted standards and with the Book of regulations on the quality of the University of Rijeka, as well as the Book of regulations on the quality of the Faculty of tourism and hospitality management.

COURSE DESCRIPTION					
Course instructor	Dario Đerđa, Ph.D., Full Profressor				
Name of the course	Administrative protection of the environment and the nature				
Study programme	Postgraduate University Doctoral Studies "Management of Sustainable Development"				
Status of the course	elective				
Year of study	2				
Numerical value and	ECTS coefficient of students' workload	5			
teaching types	Teaching hours (Lectures + Exercises + Seminars)	15 (10+0+5)			

#### 1.1. Course objectives

The aim of the course is to analyse administrative protection of the environment and the nature by the public administration and to analyse specialised court protection of the legality of the administrative decisions and actions. For this purpose, special regulations for the environment and nature are considered, as well as the principles of administrative procedure and the way of taking procedural actions by public administration. The universal principles of administrative adjudication and judicial review are critically assessed in the legal, administrative and judicial practice.

# 1.2. Course enrolment requirements

There are no course enrolment requirements.

# 1.3. Expected learning outcomes

After passing the course, doctoral students should be able to:

- identify the principles of administrative procedure and administrative dispute
- interpret the rules of administrative procedure and administrative dispute
- analyse the legality of administrative decision and court judgement
- critically assess the grounds of the administrative decision and court judgement reasoning
- argue the administrative decision and court judgement

### 1.4. Course content

- 1. Legal sources of administrative protection of the environment: legislation, case law, general legal principles, regulations of international and European law;
- 2. Administrative procedure: Core concepts of the administrative procedure; First instance administrative procedure: determination of jurisdiction, determination of a party in the procedure, facts-finding, issuing decision; Appeal; Second instance administrative procedure; Extraordinary legal remedies, Execution of the decision.
- 3. Other administrative activities: Concluding the administrative contract; Issuing certificate; Administrative activities.
- 4. Administrative dispute: First instance administrative dispute: determination of jurisdiction, determination of a party in the dispute, initiation of the dispute, facts-finding, ruling the judgement; Appeal; Second instance administrative dispute; Extraordinary legal remedies; Execution of the court judgement.
- 5. Assessment of the general acts legality: Assessment of the legality of general act of local and regional self-government unit, legal entity with public authority or legal entity performing public service.

1.5. Manner of in				orkshops   multim					
1.6. Comments									
1.7. Student respo	onsibilit	ies							
Main student responsib	ilities ai	re: active participation	in class	and taking th	e exam.				
1.8. Monitoring o	f stude	nt work <sup>6</sup>							
Class attendance	0.5	Class participation		Seminar pa	per		Experimenta work	al	
Written exam		Oral exam	3	Essay			Research		
Project		Continuous assessment		Report			Practical wo	rk	1,5
Portfolio									
1.9. Assessment of	f learni	ng outcomes in class	and at	t the final exc	am (proc	edure	and example	s)	
Learning outcomes in c	lass and	the final exam are ass	essed ir	n accordance v	with the [	Detailed	d Course Syllab	us.	
1.10. Mandatory li	teratur	e (at the time of subi	mission	of study pro	gramme	e propo	osal)		
<ol> <li>The principle of Effective Legal protection in Administrative Law (ed. Szente Zoltan, Lachmayer, konrad), Routledge, London, 2017.</li> <li>Schwartze, Jürgen, European Administrative Law, Sweet and Maxwell, London, 2006.</li> <li>Đerđa, Dario, Opći upravni postupak u Republici Hrvatskoj, Inženjerski biro, Zagreb, 2010.</li> <li>Đerđa, Dario, Upravni spor, Pravni fakultet u Rijeci, Rijeka, 2017.</li> <li>Visoki upravni sud, Zbornik odluka 1977-2017., Narodne novine, Zagreb, 2017.</li> </ol>									
1.11. Optional/additional literature (at the time of submission of the study programme proposal)									
<ol> <li>Administrative Law of the European Union, its Member States and United States: a comparative analysis (ed. Seerden Rene), Intersentia, Cambridge, 2012.</li> <li>Codification of Administrative Procedure (ed. Auby, Jean-Bernard), Bruylant, Bruxlles, 2014.</li> <li>Turčić, Zlatan, Komentar Zakona o općem upravnom postupku, Organizator, Zagreb, 2010</li> <li>Rajko, Alen, Zakon o upravnim sporovima (objašnjenja, komentarske bilješke, kazalo, ogledni primjeri tužbi, presuda i rješenja), TEB poslovno savjetovanje, Zagreb, 2010.</li> <li>Đerđa, Dario, Šikić, Marko, Komentar Zakona o upravnim sporovima, Zagreb, 2012.</li> </ol>									
1.12. Number of assigned reading copies in relation to the number of students currently attending the course									
Title					Number of copies	Numb stude	-		
1.13. Quality monitoring methods that ensure the acquisition of exit knowledge, skills and competences						 			
Quality monitoring of exit knowledge, skills and competences is continuously monitored through established system of									
quality assurance and improvement.									

<sup>&</sup>lt;sup>6</sup> IMPORTANT: Enter the appropriate proportion of ECTS credits for each activity so that the total number of credits equals the ECTS value of the course. Use empty fields for additional activities.

Basic description					
Course coordinator	Branko Blažević, Ph.D., Full Professor	Branko Blažević, Ph.D., Full Professor			
Course title	MACROECONOMICS				
Study programme	Postgraduate university doctoral study "Management of sustainable development"				
Course status	This course enrole, as the differential course, only those candidates who have no previous training in economics				
Year	The course should be finished before first semester starts				
ECTS credits and	ECTS student 's workload coefficient	5			
teaching	Number of hours (L+E+S) (10+0+5)				

1. CO	URSE DESCRIPTION	l						
1.1	. Course objectives							
studen models theore models	The course objective is to explain all macroeconomic occurrences and problems in a simple and systematic manner (to students enrolled in the doctoral study programme). The course objective is to familiarize students with macroeconomic models, their establishment and application in economic analysis and economic politics, i.e. to acquaint students with the theoretical starting points and practical possibilities of the application of macroeconomic analysis and macroeconomic models. Knowledge is not only confined to aggregate functions, but also includes other economic characteristics, such as economic growth, unemployment and inflation.							
1.2	. Course enrolment	requirements						
1.3	. Expected course le	earning outcomes						
compressions and compressions are compressional compressions are compressions are compressional compressional compressions are compressional com	ehend macroeconomic economic goals, model, and they will also imperability to know and use a ability to adopt an interce ability to connect theore a ability to apply a theoret ludes the ability to apply classic are ability to apply theoret	I laws and macroeconomic aggress and instruments with the purpost of the purpost	ave acquired theoretical knowledge and the competence to gates, and should also be able to apply, adapt and create use of creating a functioning, optimal (balanced) economic ences, such as:  macroeconomic variables within a complex economic system solve problems of the national economy and open economy of macroeconomic models to the national economy practice e economic and social practice of the national economy, which and the possibilities of its national and international application surpose of developing and forming new theoretical and					
1.4	. Course content							
			ption 3. Function of investments 4. Fiscal politics and its flows 6. Open economy model					
	monetary macroeconomics 5. Balance of commodity and financial flows 6. Open economy model  1.5. Teaching methods  Seminars and workshops  individual assignment  multimedia and network  laboratories							

		exercises long distance education	=	ientorship her					
		fieldwork							
1.6. Comments	cre ult th su fu wi re:	Students (enrolled in the doctoral study) choose those activities, which best contribute to a creative way of mastering the course demands, and which are in accordance with the ultimate goal of writing a doctoral dissertation and which contribute to the affirmation of their previously defined hypotheses. Students are provided with the basic and supplementary exam literature, as well as with relevant internet databases, about which further information will be made available on the faculty website ( <a href="www.fthm.hr">www.fthm.hr</a> ). Students will be referred to completing case studies from current practice, as well as to scientific research work which will combine theoretical viewpoints and practical problems pertaining to the tourism economy.							
1.7. Student's ob	ligations								
proscribed obligations,	in a way tl	nt to consult with their ment hat will allow them to be har nificant scientific contributio	monized						
1.8. Evaluation o	f student	's work				_			
Course attendance	0,5	Activity/Participation		Seminar paper	1	Experimental work	0,5		
Written exam	1	Oral exam		Essay	0,2	Research			
Project		Sustained knowledge check	1	Report		Practice			
Portfolio		Case study	0,8	Mentorship					
1.9. Assessment	and eval	uation of student's work a	luring cl	asses and on final	exam				
Evaluation is don	e accordi	ng to the description in th	e parag	raph 2.6. of the St	udy Prog	ramme			
1.10. Assigned red	iding								
		ЛІЈА, Mate , 13. izdanje, 2003 DNOMIJA, «Mate i ZŠEM» , 3		• • •	., 5., 6., 7.	, 8., 9., 11.			
1.11. Optional / ac	dditional	reading							
<ol> <li>O.J. Blanchard and</li> <li>D.W. Findlay, Macr</li> <li>M. Gartner, Macro</li> </ol>	S. Fisher, I oeconomi economics	conomics, McGraw-Hill, 100: Lectures on Macroeconomic cs-Study Guide, 3rd edition, s, Financial Times/Prentice H Macroeconomics, Palgrave N	s, The M Prentice all, 2002	Hall, Upper Saddle	River, 200	3.			
1.12. Quality mon	itoring m	ethods which ensure acqu	uiremen	t of output knowle	edge, skill	ls and competen	ces		
Composing a curriculum	n in a way	that clearly presents the co	ntant an	d teaching dynamic	s of the co	nursa rafarring sti	udants		

Composing a curriculum, in a way that clearly presents the content and teaching dynamics of the course, referring students to the best possible method of understaning the course matter, informing them on the possibilities of using exam literature and other sources (the internet) as well as informing them on how different levels of knowledge will be assessed.

A systematic evaluation of the attained level of knowledge during regular classroom activities and teacher consultations in a way that detects the level of acquired knowledge and student activity through their individual work (check-up, literature research, case studies, using the internet, evaluating practical achievements...).

The attained accomplishments as well as suggestions and possibilities to improve or advance current work practices are

reported to the study programme director. Based on such reports it is possible to discuss identified problems, with the purpose of determining the causes and defining the way in which the problems will resolved immediately or in the long run.

Asking student opinions as a framework for personal coursework improvement. By far more significant are **anonymous questionnaires** which are conducted on behalf of the university and faculty and which have the purpose of evaluating the achieved level of quality, especially since this form of study is aimed towards active interactive work on the student-teacher level, and even the student-student level.

The results of the quality evaluation should be systematically discussed at the Doctoral study council meetings, so that individual suggestions according to courses are considered together with the results of anonymous questionnaires which have been conducted by authorized faculty/university bodies, and which are compared to the results of other higher education institutions.

The goal is to harmonize the achieved level of quality of this doctoral study with the total quality principles that are inherent in the system of higher education in the Republic of Croatia and worldwide.

Basic description					
Course coordinator	Jože Perić, Ph.D., Full Professor – tko nadalje				
Course title	MICROECONOMICS				
Study programme	Postgraduate university doctoral study "Management of sustainable development"				
Course status	The course enrole, as the differential course, only those candidates who have no previous training in economics				
Year	The course should be finished before first semester starts				
ECTS credits and	ECTS student 's workload coefficient 5				
teaching	Number of hours (L+E+S)	(10+0+5)			

# 1.1. Course objectives

The initial objective of this course is to acquaint students with basic knowledge in the field of microeconomics. By studying the course content the student acquires the necessary theoretical basis for making adequate business decisions and he/she is also informed on the interconnection between microeconomics and other fields, or disciplines, sectors and business entities, covered by the doctoral study.

### 1.2. Course enrolment requirements

### 1.3. Expected course learning outcomes

After having attended lectures and passed the final exam, students should have acquired basic and theoretical knowledge, and should be able to understand basic theoretical postulates in microeconomics, and their influence on the successful functioning of corporations. Furthermore, students should be able to analyze, apply and create microeconomic goals and should be able to make relevant business decisions on a microlevel, which have been connected and harmonized with the business environment and the influence of previously determined macroeconomic goals and models. The students will also develop general and specific competences, such as;

- the ability to recognize and use microeconomic terms and categories,
- the ability to apply an interdisciplinary approach to connecting microeconomic variables within a complex economic system
- the ability to connect theoretical knowledge and skills in order to solve corporate business problems in the open economy
- the ability to apply theoretical knowledge and to adapt them to the current conditions of the tourist market
- the ability to apply classical and modern microeconomic theories
- the ability to apply theoretical and research skills with the purpose of developing and creating new theoretical and practical achievements in microeconomic analysis

### 1.4. Course content

Basic analytic tools

Theory of consumer behaviour

**Production theory** 

Strategic behaviour of companies and the market (theory of games, theory of market structures)

Company theories, management theories of companies (Baumol, Marris, Williams)

General equilibrium theory

Economics of prosperity

Interconnection and interdependence of microeconomics and other disciplines, theories and modern trends)

1.5. Teaching methods	-	☐ lectures   ☐ individual assignment   ☐ multimedia and network   ☐ laboratories   ☐ mentorship   ☐ other					
1.6. Comments	ents						
1.7. Student's ob	ligations						
1.8. Evaluation o	f student	's work					
Course attendance	0,5	Activity/Participation		Seminar paper	1	Experimental work	0,5
Written exam	1	Oral exam		Essay		Research	
Project		Sustained knowledge check	1	Report		Practice	
Portfolio		Case study	1	Mentorship			
1.9. Assessment and evaluation of student's work during classes and on final exam							
Evaluation is done according to the description in the paragraph 2.6. of the Study Programme							
1.10. Assigned red	nding						
1. Mc Afee, R. Prestoi	n (2006.), I	Introduction to Economic Ar	nalysis, ht	ttp://intro. Mcafee.	сс		
1.11. Optional / a	dditional	reading					
<ol> <li>Bayee, M. R. (1997.), Menagerial Economics and Business Strategy, Irwin/McGraw – Hill, USA</li> <li>Koutsoyiannis, A. (1996.), Moderna Mikroekonomija, Mate d.o.o., Zagreb</li> <li>Gougiang, T. (2007.), Microeconomic Theory, <a href="mailto:gtian@tamu.edu">gtian@tamu.edu</a></li> </ol>							
1.12. Quality monitoring methods which ensure acquirement of output knowledge, skills and competences							
Questionnaire. Discussi	ons. Work	assessment and evaluation					